

POPULAR ANNUAL FINANCIAL REPORT September 5



Fiscal Year Ended September 30th, 2009

POPULAR ANNUAL FINANCIAL REPORT



City of Miami, FloridaFor the Year Ended September 30, 2009

Prepared by the Finance Department



City of Miami, Florida Principal City Officials

September 30, 2009

MAYOR

Tomás P. Regalado

CITY COMMISSION

Marc D. Sarnoff, Chairman
Frank X. Carollo, Vice – Chairman
Wilfredo (Willy) Gort, Commissioner
Francis X. Suarez, Commissioner
Richard P. Dunn II, Commissioner

CITY MANAGER

Carlos A. Migoya

CITY ATTORNEY

Julie O. Bru



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CITY OF MIAMI, FLORIDA

The City of Miami known as the "Magic City" is located in Southeast Florida, in Miami-Dade County on the Miami River, between the Florida Everglades and the Atlantic Ocean. Since its incorporation in 1896, the City has grown tremendously, transforming it into one of the world's renowned centers where people can work, live and play while enjoying a high quality of life.

The City of Miami, known for its diverse culture and ethnicities is the largest municipality in Miami-Dade County. According to the 2000 census, it has a population of 362,470. By the year 2010 the population in the City is projected to rise to 390,191. Miami which is known as the Gateway to Latin America attracts a tremendous amount of foreign born people, resulting in a large Latin American population that includes Cubans, Nicaraguans, Colombians, Venezuelans, Puerto Ricans, Argentineans, Ecuadorians, Brazilians, Dominicans, Haitians and Mexicans. According to the 2000 U.S. census, the City has a 60 percent Hispanic population, a 22.3 percent African-American population and a 11.9 percent White/other population.

Whether you are a resident, visitor or business owner, the City of Miami welcomes you to the shiny City under the Sun. Centrally located in a bustling urban area that is bursting with new developments, residential homes and eye catching attractions; Miami is truly a world class destination. Rich with history, Miami has 13 different neighborhoods that contain several historical locations and landmarks. Each neighborhood is fully equipped with full service parks, fire and police stations and a Neighborhood Enhancement Team center where residents and business owners can go to obtain answers to their questions and help with City services. The NET team works together with the various departments through the City to coordinate resources and resolve problems.

The City of Miami is governed by a Mayor and 5 City Commissioners which oversee the five districts in the City. For information on your Mayor, your Commissioner or on City Services, please visit our homepage at www.miamigov.com.

2008-2009 ACCOMPLISHMENTS

- The office of Communication produced 2 new editions of the "Miami Bite" show dedicated to inform residents about unique local restaurants right here in our city. These editions explored downtown and the design district. Also, created 3 editions of "Think Green", a brand new show that focuses on how residents can do their part to protect the environment.
- The Information Technology Department expanded the Elevate Miami digital inclusion program to provide computer learning centers at additional City parks and senior centers as well as computer curriculum for youth, young adults, small business owners and seniors.
- The Purchasing Department provided public on-line auctions, which allowed potential buyers to have access to City surplus goods, at no cost to the public. This access facilitated global competition and increased competition, which maximized the amount of revenue collected on the sale of City surplus goods.
- The Purchasing Department received: the National Purchasing Institute (N.P.I.) 2009 Achievement in Excellence in Procurement Award; the Florida Association of Public Purchasing Officers (FAPPO) Award of Excellence in Public Procurement for 2008, and the Universal Public Purchasing Certification Council (U.P.P.C.C.) 2009 Excellence in Achievement Award for maintaining a fully certified procurement.
- The Building Department created a new online service to better inform customers about building inspections. The new online permit/plan and inspections access is now available through the building department's website www.miamigov.com/building/pages.
- The General Services Administration Department utilized soy based Bio-Diesel fuel to minimize the dependency on fossil fuels and to participate in the environmentally friendly "Green" initiative implemented by the City of Miami.
- The Park Department started Project SEARCH programs in Miami-Dade County Public Schools and Area 6 Florida Vocational Rehabilitation Schools as part of a new city-wide initiative. Project SEARCH is a school-to-work transition program for high school students with developmental disabilities to learn marketable job skills within the City of Miami Administration Building.
- The Finance Department Received the Award for Outstanding Achievement in Popular Annual Financial Reporting for our 2008 Popular Annual Financial Report.
- The Finance Department received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for our 2008 Comprehensive Annual Financial Report.

MESSAGE FROM THE MANAGER

To the Citizens of the City of Miami,

As City Manager, I am pleased to present the sixth annual Popular Annual Financial Report for the year ending September 30, 2009.

The City of Miami's Popular Report gives the residents a snapshot of the City's financial performance and well-being for the fiscal year ending September 30, 2009. The format is designed to be straightforward and easy-to-read. For anyone who is interested in our City's fiscal stability, I invite you to read this report. Written for the non-financial reader, the report contains valuable and summarized information for every resident.

The vision of the City of Miami is to be an international City which embodies diversity, economic opportunity, effective customer service and highly-rated quality of life. As stewards of your property tax dollars, we are beholden to maximize the basic services residents rely on government for: ensuring public health, safety and welfare. In pursuit of our goals, the City is spearheading many exciting initiatives on behalf of our residents, streamlining processes, building infrastructure and updating technology to provide more efficient services.

Although we face national economic challenges, there is much to be proud of in the City of Miami. In 2008, Miami was ranked as America's Cleanest City by Forbes Magazine for air quality, open spaces, and clean streets. In a 2009 study of 73 world cities, Miami was ranked as the richest city in the United States and the world's fifth-richest city in terms of purchasing power. The Gateway to the Americas, Miami is an international city for finance, commerce, and the arts.

This Popular Report is presented as a means of increasing public confidence in City government and its elected officials through easier, and more user-friendly financial reporting. As you review our Popular Report, I invite you to share any questions, concerns, or recommendations you may have.

In addition to the Popular Report, the City's Finance Department produces the more detailed Comprehensive Annual Financial Report (CAFR). The CAFR meets stringent government standards and is evaluated by bond rating agencies to assess the City of Miami's financial stability and to determine interest and insurance rates. Information in this report has been taken from the 2009 CAFR.

This report as well as the City's CAFR may be viewed and downloaded on the City's website at http://miamigov.com/Finance/index.asp. Requests for a hardcopy report may be addressed to the Finance Department at 305-416-1324.

Sincerely, Carlos Migoya City Manager

ABOUT THIS REPORT

This report provides a brief analysis of where City revenues come from and how they are spent, as well as some economic information about our communities. The Popular Annual Financial Report (PAFR) of the City of Miami is presented as a means of increasing public awareness about the City's financial condition through a more user-friendly presentation.

The financial information presented here is derived from the City's CAFR but is presented here in summarized form. The CAFR outlines the City's financial position and operating activities for the year in great detail and is prepared in conformance with generally accepted accounting principles (GAAP) in the United States and includes financial statements audited by McGladrey & Pullen, LLP. The presentation here reflects the City's government—wide data as well as data on governmental operations. Information on governmental funds are presented using the current financial resources measurement focus and the modified accrual basis of accounting. Governmental activities data is presented on the accrual basis of accounting and the economic resources measurement focus. Those activities are primarily supported by tax dollars for services such as parks and recreation, public safety, and transportation. Governmental activities can be further subdivided between operations and capital activities; Capital project activities are dollars spent to construct, acquire, or improve major facilities of the government.

Our Popular Report includes a condensed statement of net assets and statement of activities. The statement of net assets presents information on all assets and liabilities of the City, with the difference between assets and liabilities reported as net assets. The statement of activities presents information on all revenues and expenses of the City and the change in net assets. Expenses are reported by major function and program revenues relating to those functions are reported, providing the net cost of all functions of the City. This Popular Report, because of its summary nature, does not conform to GAAP and associated reporting standards set forth by applicable governing bodies and is not audited. The GAAP basis financial statements are presented in the City's CAFR which includes the City's component units and the presentation of individual funds, as well as full disclosure of all material events, financial, and non-financial in the notes to the financial statements. Individuals who desire to review GAAP basis, full disclosure financial statements should refer to the City's CAFR. The City's CAFR is available upon request of the Finance Department or through the City's website at www.miamigov.com.

We wish to express our appreciation to the City's Office of Communication for the use of the photographs and General Services Administration for the reproduction of this report.

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Annual Financial Reporting to the City of Miami for its Popular Annual Financial Report for the fiscal year ended September 30, 2008. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.



Award for Outstanding Achievement in Popular Annual Financial Reporting

PRESENTED TO

City of Miami Florida

for the Fiscal Year Ended

September 30, 2008







MIAMI GOVERNMENT

No other city in the United States is like Miami. Since its foundation 113 years ago, Miami has gone through times of turmoil and triumph. However, its increasingly diverse population has been able to turn a tourist oriented city into a glowing, cosmopolitan, and international metropolis.

The City of Miami was incorporated on July 28, 1896. The City Charter was adopted by the electors of the City of Miami at an election held May 17, 1921 and legalized and validated by Chapter 9024 of the laws of the State of Florida of 1921. During fiscal year 1997, the residents of the City voted on a referendum that created single-member districts and an Executive Mayor form of government. The City Commission governs and legislates the City of Miami. It has five members elected on a district basis for a four-year term. Commission meetings are scheduled the second and fourth Thursday of the month at 9:00 am and are open to the public.

The Commissioners make policy decisions, which are implemented by the City Manager. The City Manager is appointed by the Mayor and confirmed by the Commission. The Manager is the head of the administrative branch of City government and is responsible to the Mayor for the proper administration of all affairs of the City. Carlos Migoya serves as City Manager.

The Commission is responsible for adopting an annual budget for all the City departments. A large portion of the budget process for city governments in Florida is statutorily driven per section 200.065, Florida Statutes. The office of Strategic Planning, Budgeting, and Performance works with City departments to develop a budget for the upcoming fiscal year. The budget is legally enacted annually by fiscal year, October 1 through September 30.

In 1955, the Florida Legislature approved and submitted to a general election, a constitutional amendment designed to give a new form of government to Miami-Dade County, Florida (the "County"). The County is, in effect, a municipality with governmental powers affecting thirty cities and unincorporated areas, including the City of Miami. The County has not displaced nor replaced the cities' powers, but supplements them. The County can take over particular activities of the City's operation if (1) the services fall below minimum standards set by the County Commission or (2) with the consent of the governing body of the City. Accordingly, the County's financial statements are not included in the City's Comprehensive Annual Financial Report or in this Popular Report.

FINANCIAL OVERVIEW

The City's financial activities are accounted for primarily in the governmental funds where the focus is not profit or loss, but rather on services rendered and the cost to provide those services. The City does not have any business-type activities.

REVENUES ARE MONIES THE CITY RECEIVES FROM A VARIETY OF SOURCES TO PAY FOR THE SERVICES IT PROVIDES

PROGRAM REVENUES include:

Charges for Services – licenses, permits, other fees, fines, forfeitures, and charges paid by the recipients of goods or services offered by City programs.

Operating (and Capital) grants and contribution – grants and contributions received from other governments, organizations, and individuals that are restricted in some manner; and investment earnings that are restricted to meeting the operational or capital requirements of a particular program.

GENERAL REVENUES are those revenues that are not classified as program revenues. All taxes, even those that are levied for a specific purpose are considered general revenues.

Property Taxes – Taxes levied against the assessed valuation of real property in Miami for the current year. The tax is expressed as a "mill" or \$1 in taxes for every \$1,000 of assessed valuation.

State Revenue Sharing – Revenues received by the State and proportionately shared with units of local government, including sales, and fuel taxes.

Communication Service Taxes - Tax levied against the usage of telecommunication and cable services administered by the State of Florida.

Investment Earnings – Income earned based on market values of the City's surplus funds.

Other – Includes all other revenues not specifically mentioned above.

EXPENSES ARE THE AMOUNTS SPENT TO PROVIDE SERVICES TO CITIZENS

GENERAL GOVERNMENT includes services for the general operations of the City departments such as finance, purchasing, information technology, and risk management.

PLANNING & DEVELOPMENT includes services that oversee growth and development in the City and provide communities and businesses with access to the tools that help strengthen and sustain the local economy.

COMMUNITY DEVELOPMENT includes services that develop and improve the economic condition of the community and its citizens, including housing assistance.

COMMUNITY REDEVELOPMENT AREAS includes services designed to revitalize specifically designated areas through the implementation of sound infrastructure improvements, stimulating the creation of new jobs, and improving the quality of life.

PUBLIC WORKS includes services that design, construct, operate, maintain, and rehabilitate public works, infrastructure projects, and program.

PUBLIC SAFETY includes emergency medical, fire services, building inspections and, police services.

PUBLIC FACILITIES includes services that coordinate the use of City facilities at affordable rates to our citizens.

PARKS & RECREATION includes services provided through the city parks, including summer camps, swimming lessons, and daycare services.



SUMMARY FINANCIAL INFORMATION

The Statement of Activities, known by many as the income statement, is designed to provide a record of the money received and spent by the City.

CONDENSED STATEMENT OF ACTIVITIES

SEPTEMBER 30

REVENUES		<u>2009</u>	<u>2008</u>
Program revenues			
Charges for services	\$	132,126,563 \$	140,816,112
Operating grants and contributions		64,645,980	63,179,016
Capital grants and contributions		33,964,265	54,174,136
General revenues			
Property taxes		304,893,731	291,113,298
Franchise taxes		42,823,572	42,298,452
State revenue sharing - unresetricted		10,791,455	12,187,197
Sales and other use tax		22,566,791	24,860,795
Communication service taxes		64,010,537	62,257,072
Investment earnings - unrestricted		7,718,282	17,655,647
Other		377,558	-
Total Revenues	\$_	683,918,734 \$	708,541,725
EXPENSES			
General government		155,197,585	140,680,932
Planning and development		15,465,304	16,217,858
Community development		37,126,171	42,029,139
Community revedevelopment areas		20,565,676	13,904,297
Public works		72,003,282	72,572,813
Public safety		375,402,446	370,007,019
Public facilities		13,179,074	15,354,423
Parks and recreation		43,440,769	39,550,244
Interest on long-term debt		36,091,032	27,206,895
Unallocated depreciation		_	-
Special Item - Impairment loss on capital asse	ts _		
Total Expenses	\$_	768,471,339 \$	737,523,620
Change in net assets		(84,552,605)	(28,981,895)
Beginning net assets		710,180,831	739,162,726
Ending net assets	\$_	625,628,226 \$	710,180,831

Governmental Activities – Governmental activities decreased the City's net assets by \$84,552,605. Key elements of this decrease are as follows:

The decrease in charges for services of \$8.7 million is primarily the result of the decrease in revenue in the current year relative to the prior year for building permits and inspections related to a decrease in major construction projects.

The increase in operating grants and contributions of \$1.5 million is primarily the result of increases in funding received in the current year relative to the prior year related to the State Housing Improvement Program (SHIP) and Department Improvement Initiatives grant programs.

The decrease in capital grants and contributions of \$20.2 million is primarily due to a decrease of \$12 million in Parks grant funding and a decrease in Storm Sewers grant funding.

Property tax revenues increased by 4.35% or approximately \$13.8 million over the prior year and were 3.45% or \$9.5 million under the anticipated budget. The City's operating millage rate was increased by 5.12% from 7.2999 mills to 7.6740 mills. The City decreased the overall millage rate since fiscal year 2000 by 19.2%; during fiscal year 2009 the City increased the overall rate by 5.8%.

State Revenue Sharing and Sales and other use taxes decrease by \$3.6 million because the State of Florida adjusted their contribution during the fiscal year by that amount.

Public Services Tax increased by approximately \$1.7 million due to increase communication and utility services usage throughout the State of Florida.

Investment income decreased approximately \$10 million due to the Federal Reserve decreased the Federal Fund interest rate from 1.00% to .25% or 75% during fiscal year 2009 and also the City having lower cash balances throughout the year.

General Government expenses experienced an increase of \$14.5 million from the prior year primarily as a result of an increase in Special Obligation Bond payments of \$4 million due to the scheduled amortization of existing debt and related interest charges and an increase in Claims liability of \$12 million.

Community Development expenses decreased by \$4.9 million due to decrease in program income generated from the Community Development Block Grant program which therefore was not available to spend in the current year.

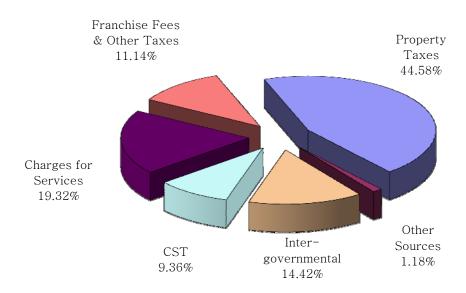
Community Redevelopment Agency expenses increased by \$6.7 million as a result of expenses incurred for new projects started during the current year in the respective redevelopment districts.

Public Safety experienced an increase of approximately \$5.4 million from the prior year due primarily to increases in overtime and supplemental pay for both Fire and Police.

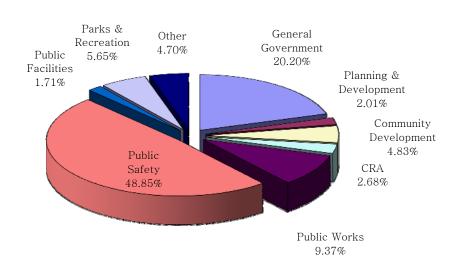
Public Facilities experienced a decrease of \$2.2 million in expenses from the prior year due primarily to the closure of Coconut Grove Exhibition Center and the reduction of expenses related to maintenance at the Orange Bowl Site.

Interest expense on long-term debt increased by \$8.9 million as a result of new debt issuances during the fiscal year in the amount of approximately \$108 million.

WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES

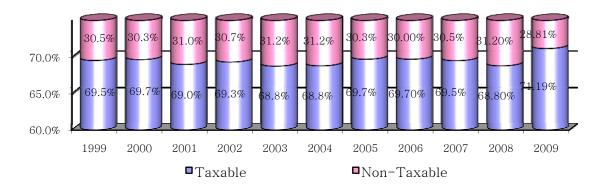


TAX REVENUES

In FY 2009, the City of Miami received \$304,893,731 from property taxes, the City's largest revenue source, an increase of 4.35%, or approximately \$13.8 million, from the prior year.

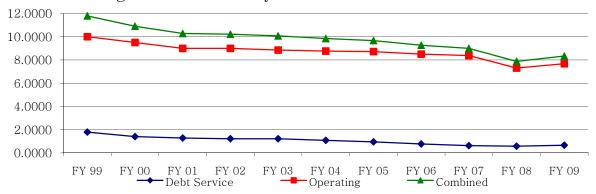
TAXABLE VERSUS GROSS VALUE - EXEMPTIONS AT A GLANCE

Ad valorem taxes are taxes levied against the assessed valuation of real and tangible personal property. The amount of taxes levied by a municipality is dependent on the millage rate in effect and the final taxable values, which is the gross taxable value adjusted for exemptions. The difference between the gross value and those exemptions and adjustments is what is known as a municipality's taxable value. The taxable value is the true value which taxes are levied against. Within the City of Miami, the preliminary value assessment of those exemptions for 2008 equated to a little over \$14.0 billion. This amount represented 28.8% of the gross taxable value of approximately \$52.2 billion for that year.



MILLAGE RATES - OPERATING AND DEBT SERVICE

A Mill is expressed as a \$1 in taxes for every \$1,000 of assessed valuation. This is the rate that is calculated with the taxable value to show the amount of ad valorem taxes levied by a municipality. For Fiscal Year 2009, the operating and debt service millage rates for the City of Miami are shown below.





ASSETS ARE THOSE ITEMS OWNED BY THE CITY THAT WILL PROVIDE A BENEFIT IN THE FUTURE.

CASH is the amount of physical cash held by the City in checking accounts and on hand for purpose of paying expenses.

RECEIVABLES represent the amounts that are owed to the City and are expected to be paid over the course of the next twelve months.

CAPITAL ASSETS represent furniture, equipment, vehicles, land, buildings, and the City's infrastructure that provide for an economic benefit to the City for more than one year.

OTHER ASSETS represent all other assets owned by the City.

<u>LIABILITIES ARE THOSE ITEMS THAT THE CITY OWES TO INDIVIDUALS, COMPANIES, GOVERNMENTS, AND LENDERS</u>

PAYABLES are those payments that the City owes to companies or individuals who supply services or goods to the City.

BONDS AND LOANS are the amounts owed for the issuance of debt on which the City still owes.

COMPENSATED ABSENCES are those payments that the City owes to employees for accrued leave balances, including unused vacation, and sick time, upon the employee's separation from service.

OTHER LIABILITIES represent all other amounts owed by the City.

The Statement of Net Assets, traditionally known by many as the balance sheet, is designed to provide a picture of the major components of the primary government's financial position at the end of the year.

CONDENSED STATEMENT OF NET ASSETS

ASSETS	2009	<u>2008</u>	
Cash and investments	\$ 433,720,351	\$ 472,058,383	
Receivables, net	89,958,701	92,961,449	
Capital assets	1,110,188,318	1,058,764,539	
Other assets	12,613,384	9,482,783	
Total Assets	\$ 1,646,480,754	\$ 1,633,267,154	
LIABILITIES			
Payables and accrued liabilities	\$ 109,490,996	\$ 112,985,568	
Bonds and loans	610,342,912	551,570,979	
Compensated absences	88,068,477	84,479,266	
Claims liabilities	155,115,174	142,592,170	
Other Post Employment Benefits	53,543,609	27,192,737	
Other liabilities	4,291,360	4,265,603	
Total Liabilities	\$ 1,020,852,528	\$ 923,086,323	
NET ASSETS	\$ 625,628,226	\$ 710,180,831	

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the City, assets exceed liabilities by \$625,628,226 at the close of the most recent fiscal year.

The largest portion of the City's net assets reflects its investment in capital assets (e.g., land, buildings, machinery and equipment); less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net assets, 11.48%, represents resources that are subject to restrictions on how they may be used.

The remaining unrestricted net assets deficit of \$237,191,255 is primarily due to outstanding borrowings of approximately \$80.46 million for which there are no offsetting assets along with an increase in claims payable and the recognition of the City's Other Post Employment Benefits resulting from the implementation of GASB Statement No. 45.



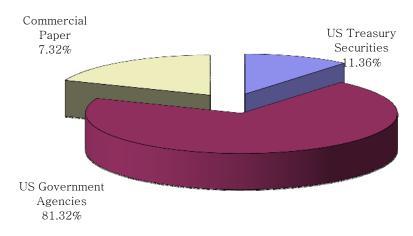
INVESTMENT OVERVIEW

During fiscal year 2009, the City's investment portfolio ranged from \$332 million to \$490 million. The portfolio is invested to provide interest income that is budgeted as a revenue source. The Finance Director and Treasurer invest this money according to a written investment policy approved by the City Commission.

The City of Miami's investment policy is certified by the Association of Public Treasurers. The Certification Program was instituted in an effort to assist state and local governments interested in drafting or improving upon an existing investment policy against critical elements of a 'model' investment policy. Critical elements include: liquidity, internal controls, reporting, portfolio diversification, custody and safekeeping, ethics, and conflicts of interest.

This policy dictates how the City's money or portfolio can be invested. This policy first assures that any investments are of a minimum risk. Although sometimes higher interest rates are bypassed to do this, the primary concern is to prevent any principal being lost through unsafe investments. The policy also assures liquidity or that cash will be available as needed to pay any bills. The third criterion to be considered is yield or interest rate. Given the same risk and liquidity for different investments, the final selection will be based on the highest yield.

The Finance Director and Treasurer invest frequently, diversifying the portfolio to generate the highest yield possible. During fiscal year 2009 the investments earned an average of 1.5401% and generated \$6.4 million in investment earnings. The graph below is a breakdown of the portfolio by type of investment.



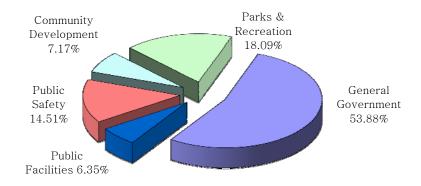
DEBT OVERVIEW

The City of Miami's Debt Policy is certified by the Association of Public Treasurers. The Certification Program guides governments in effective preparation of comprehensive capital financing policies. Its main purpose is to provide finance officers with objective assistance in policy formulation.

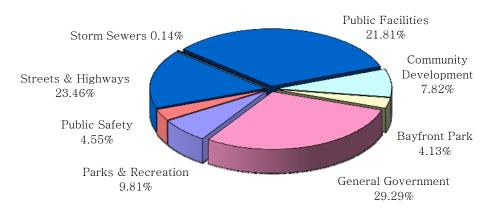
A debt policy is only certified when the Association's Review Team acknowledges that the policy has successfully met all criteria – including consistency with the governmental entity's legal authority and appropriateness for the policy's capital funding objectives.

The City of Miami uses the following debt instruments for long and short term financing:

GENERAL OBLIGATION BONDS are bonds supported by a pledge of the full faith and credit of the City as a method of repayment. As of September 30, 2009, the City has \$276,113,503 in general obligation bonds outstanding to support various City projects.



SPECIAL REVENUE BONDS are bonds supported by non-ad valorem revenues. As of September 30, 2009, the City has \$289,055,544 in special revenue bonds outstanding to support various City projects.



CAPITAL IMPROVEMENT PLAN FUNDING OVERVIEW

Funding Sources

The Capital Improvement Plan contains funding from seven types of revenue sources:

Federal Grants - Federal grants, such as Community Development Block Grants (CDBG), may be used only for the purposes specified in Federal laws. The amount of funding available from Federal sources is dedicated by National priorities. These grants derive from agencies at the federal level such as the Federal Emergency Management Agency (FEMA) and Housing and Urban Development (HUD).

State Grant - State grants are awarded by State of Florida agencies such as the Florida Department of Transportation (FDOT) and Florida Department of Environmental Protection (DEP). These grants may be used only for the purposes specified in State laws.

Miami-Dade County Grants - Miami-Dade County may contribute funding in the form of a grant for specific projects to be undertaken by the City.

Grant - Other - These are grants which do not derive from Federal, State or Miami-Dade County resources. An example of this funding type is a grant or contribution from another municipality.

City Bonds - Two types of bonds can be issued by the City for capital improvements:

(1) General Obligation Bonds:

General obligation bonds are backed by the full faith and credit of the City of Miami and are secured by the City's ad valorem taxing power. These bonds finance specific capital improvement programs such as public safety, highway or storm sewers. The City's most recent general obligation bond issuance was approved by voters in November 2001. These bonds, named the Homeland Defense/Neighborhood Improvement (HD) Bonds, provide for a total infusion of \$255 million worth of capital investment in the areas of public safety, parks and recreation, streets, drainage, quality of life infrastructure improvements, and historic preservation. The first issuance in the amount of \$155 million took place in 2002 while the second issuance took place in July 2007 and derived almost \$51 million. The third issuance took place in May 2009 and derived almost \$51 million.

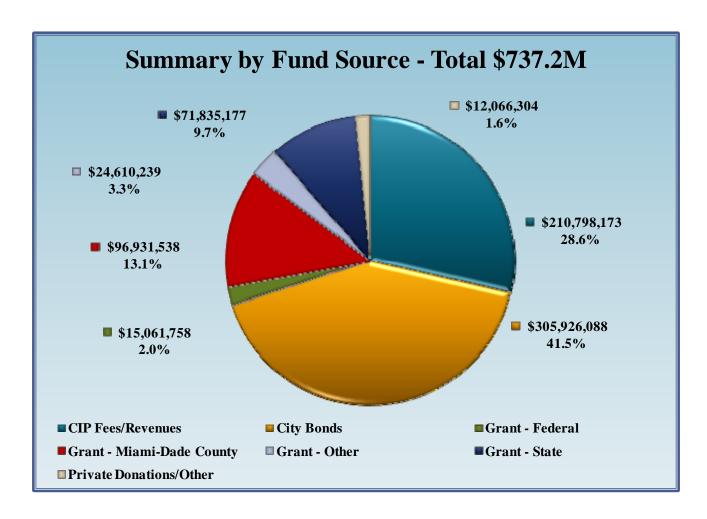
(2) Special Obligation Bonds

Special obligation bonds are secured by a limited revenue source. In order to accelerate the construction of much needed road and drainage infrastructure projects, the City leveraged recurring revenue streams from Local Option Gas Tax, the Transit Half-Cent Surtax, and the Parking Surcharge into a special obligation bond program. This first issuance of this bond program, known as the "Streets Bonds", in the amount of \$80 million took place at the end of calendar year 2007.

CIP Fees/Revenues - These funds are collected from current revenues produced by miscellaneous county or city taxes and various fees. Notable funding sources included in this category are the annual General Fund contribution to capital projects, storm water utility trust funds, local option gas tax, the transit $\frac{1}{2}$ cent surtax, fire assessment fee, and impact fees.

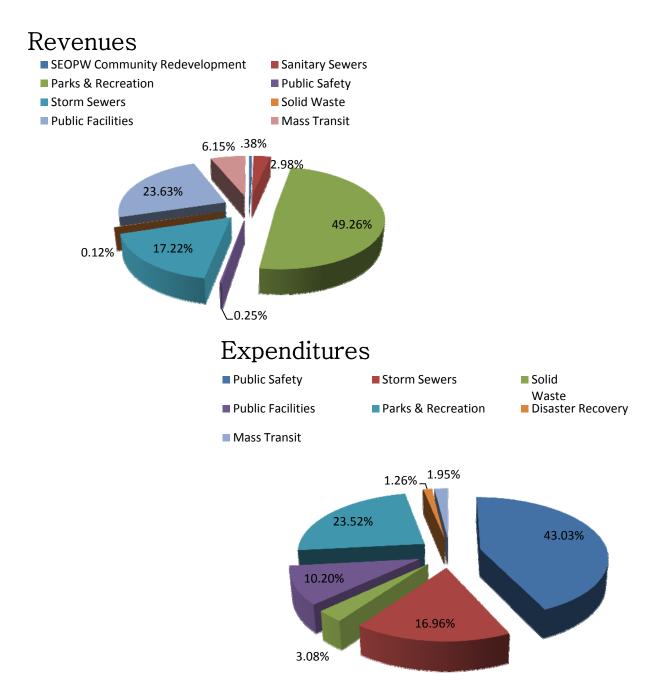
Private Donation/Other - This funding source includes any private funds contributed to the City as well as the dedication or sale of land for capital facilities.

The chart below shows that City Bonds represent the largest share of funding in the Capital Plan, accounting for 41.5% of overall Plan funds. CIP Fees/Revenues represent the second largest funding source, accounting for 28.6% of the Plan's funding. Sources deriving from Miami-Dade County represent 13.1% of the Plan. The remaining 16.8% of funding is from Federal, State, Grant-Other, and Private Donations/Other sources



CAPITAL PROJECTS REVENUES & EXPENDITURES

Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and infrastructure. The financial resources of capital projects funds come from several different sources including general obligation bonds, state, and federal government grants, and appropriations from the general or special revenue funds.



OTHER FINANCIAL INFORMATION

Top Ten Taxpayers (1)

1	Florida Power & Light Co	\$ 334,097,704
2	200 S Biscayne TIC 1 LLC	304,500,000
3	Teachers Ins & Annunity Association of America	293,600,000
4	Bellsouth Telecommunications Inc	223,413,742
5	Crescent Miami Center LLC	186,100,000
6	1111 Brickell Office LLC	154,700,000
7	Trustees of L&B	123,900,000
8	1450 Brickel LLC	115,064,000
9	SHC Chopin Plaza LLC	110,000,000
10	Estoril Incorporated	107,400,000

Property Tax Rates (1)

	City of				Special	
<u>Year</u>	Miami	County	Schools _	State	<u>Districts</u>	Total
2009	8.3335	5.622	7.995	0.6585	0.3832	22.9920
2008	7.8775	5.287	7.948	0.6585	0.3842	22.1551
2007	8.9955	6.322	8.105	0.7355	0.486	24.6443
2006	9.2645	6.548	8.438	0.7355	0.486	25.4728
2005	9.6663	6.664	8.687	0.7355	0.486	26.2390
2004	9.8425	6.754	9.100	0.7355	0.486	26.9180
2003	10.0680	6.279	9.252	0.7355	0.486	26.8205
2002	10.2130	6.265	9.376	0.7355	0.451	27.0405
2001	10.2750	6.403	9.617	0.7380	0.351	27.3840
2000	10.9000	6.625	9.744	0.6410	0.321	28.2310

Population and Assessed Value

Fiscal Year	Population (2)	Net Assessed Value (1)
2009	362,470	\$ 37,149,190,992
2008	362,470	37,755,839,094
2007	362,470	33,032,909,346
2006	362,470	26,977,377,288
2005	362,470	21,929,712,057
2004	362,470	18,871,123,318
2003	362,470	16,937,886,770
2002	362,470	15,113,061,441
2001	362,470	13,771,366,359
2000	365,548	13,113,056,310

⁽¹⁾ Miami-Dade County Property Appraiser's Office

⁽²⁾ Estimates provided by the State of Florida, Division of Population Studies, Bureau of Business and Economic Research, University of Florida.

How to Contact us

CITY OF MIAMI WEBSITE WWW.MIAMIGOV.COM

Mayor Tomas P. Regalado	305-250-5300	Communications Mario Riquelme	305-416-1036
Commissioners: Wifredo Gort (District 1)	305-250-5430	Conferences, Conventions & Publi	ic Facilities 305-416-1461
Marc Sarnoff (District 2) Frank Carollo (District 3) Francis Suarez (District 4)	305-250-5333 305-250-5380 305-250-5420	Employee Relations Michelle Pina Ph.D	305-416-2110
Richard Dunn II (District 5) City Manager	305-250-5390	Enterprise Resource Planning (ER Peter Korinis	P) 305-416-1550
Carlos Migoya Chief Financial Officer	305-250-5400	Finance Diana M. Gomez	305-416-1324
Larry Spring	305-416-1011	Fire-Rescue Maurice Kemp	305-416-5401
Chief of Infrastructure Johnny Martinez	305-416-1025	General Services Administration Jose S. Camero	305-329-4854
Chief of Operations Tony Crapp, Jr.	305-416-1027	Grants & Sustainable Initiatives	
Chief Information Officer Peter W. Korinis	305-416-1550	Dorcas Perez Hearing Boards	305-416-1532
Capital Improvements & Transpo		Anel Rodriguez	305-416-2038
Alice N. Bravo	305-416-1225	NET Haydee Wheller	305-416-1992
Auditor General Victor I. Igwe	305-416-2044	Parks & Recreation Ernest Burkeen Jr.	305-416-1320
Building Department Lourdes Lopez	305-416-1176	Planning	
City Attorney Julie O. Bru	305-416-1816	Ana Gelabert-Sanchez Police	305-416-1470
City Clerk Priscilla A. Thompson	305.250-5360	Miguel Exposito Public Works	305-603-6100
Civil Service Board Tishria L. Mindingall	305-416.2020	Dr. Nzeribe Ihekwaba Purchasing	305-416-1200
Civilian Investigative Panel	000 110.2020	Glenn Marcos	305-416-1910
Carol Abia	305-579-2444	Risk Management LeeAnn Brehm	305-416-1716
Code Enforcement Sergio Guadix	305-416-2089	Solid Waste Barbara Pruitt	305-960-2802
Community Development George Mensah	305-416-1978	Zoning Aldo Reyes	305-416-1493

This report, as well as a variety of other information, can be obtained by visiting the City's web-site on the world wide web at:

http://miamigov.com/Finance/Index.asp



Questions, comments, or suggestions regarding this report can be directed to

Diana M. Gomez
Finance Director
305-416-1324
dgomez@miamigov.com

