## City of Miami



Daniel J. Alfonso City Manager

To Whom it May Concern		
Subject: Reference Letter for	or Construction Manager	
Name of Proposer:	Name of Constru	ction Manager:
by the City of Miami. We Construction Manager (CM) Proposer is requesting that	e require that the Proposer pr with their submission and by pro at you provide the following re	for Proposals that has been issued ovide written references for thei oviding you with this document the eference information. We would well as any other information you
Name of Project:		
Scope of work:		
Value of project: \$	Value of Constru	uction:
Delivery method: 🗌 Design-Bid-Build 🗌 CM@Risk 🗌 Design-Build 🗌 Other ()		
Construction completed on ti	ime & within budget:   Yes	☐ No
If no, did the CM at contribut	e to the delay(s) or increased cos	st? 🗌 Yes 🔲 No
Management of Subcontract (Above expectations means there v	ors: Above expectations were fewer errors & omissions than antic	Average  Below Expectations cipated)
Did the CM effectively manage	ge the construction schedule:	☐ Yes ☐ No
Did in construction result in in	ncreased construction cost?	☐ Yes ☐ No
Was the CM responsive to the	ne Owner & Contractor?	☐ Yes ☐ No
Was the CM timely with revie Did the CM quickly resolve is Comments:		☐ Yes ☐ No ☐ Yes ☐ No
Name of individual completing	ng this form:	Date:
Signature:	Title:	
Telephone:	E-mail: _	
Sincerely,		
Hector Badia Assistant Director		