

# City of Miami

THEODORE P. GUBA, CPA, CIA, CFE  
INDEPENDENT AUDITOR GENERAL



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March 9, 2021

Honorable Members of the City Commission  
City of Miami  
3500 Pan American Drive  
Coconut Grove, FL 33133-5504

Re: Audit of Coastal Waste & Recycling of Florida, Inc.  
Report No. 21-06

## Executive Summary

We have completed an audit of selected financial records and transactions of Coastal Waste & Recycling of Florida, Inc. (Coastal), primarily for the period from January 8, 2019 through September 30, 2020. Coastal purchased all of the outstanding company stock of World Waste Recycling, Inc. (World Waste), effective on January 7, 2019, and continued providing hauling services to World Waste's customers in the City. The audit was performed to determine whether transactions complied with applicable sections of the Commercial Solid Waste Franchise Agreement (Agreement) and the City Code. Additionally, we examined relevant internal control policies and procedures in the City's Solid Waste Department and Finance Department to determine whether they were adequate and effective in enforcing the provisions of the Agreement.

During the audit period, Coastal Waste reported Gross Receipts of \$5,308,206 for services provided to City customers and remitted Franchise Fees totaling \$1,396,634 to the City. Based on the results of our audit, we have concluded that improvement is needed at Coastal Waste to ensure that Franchise Fees are remitted timely, for all City accounts, and that permit fees are remitted for all temporary roll-off containers. **As a result of these deficiencies, Coastal Waste owes the City an additional \$11,903.** (See Exhibit I, page 5).

We wish to express our appreciation for the cooperation and courtesies extended to us by Coastal Waste and City personnel while conducting the audit.

Sincerely,

A handwritten signature in cursive script that reads 'Theodore P. Guba'.

Theodore P. Guba, CPA, CIA, CFE  
Independent Auditor General  
Office of the Independent Auditor General

C: The Honorable Mayor Francis Suarez  
Arthur Noriega V, City Manager  
Victoria Mendez, City Attorney  
Todd Hannon, City Clerk  
Fernando Casamayor, Assistant City Manager/Chief of Operations  
Natasha Colebrook-Williams, Assistant City Manager  
Nzeribe Ihekwa, Assistant City Manager/Chief of Infrastructure  
Erica Paschal, Director of Finance, Finance Department  
Leon Michel, Assistant Director, Office of Management and Budget  
Mario Nunez, Director, Solid Waste Department  
Jennifer Moy, Assistant Director, Solid Waste Department  
Vanessa Giron, Fiscal Administrator, Solid Waste Department  
Demetrio Constantiny, Accounts Receivable Supervisor, Finance Department  
Brendon Pantano, Chief Executive Officer, Coastal Waste and Recycling of Florida, Inc.  
Members of the Audit Advisory Committee  
Audit Documentation File

Audit conducted by: Paulino Garcia, Staff Auditor

Audit reviewed by: Robyn Sachs, CPA, CIA, CFE, CISA, CISSP  
Information Systems Audit Administrator

**AUDIT OF COASTAL WASTE & RECYCLING OF FLORIDA, INC.**

**JANUARY 8, 2019 THROUGH SEPTEMBER 30, 2020**

**REPORT No. 21-06**

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## **SCOPE, OBJECTIVES AND METHODOLOGY**

The scope of the audit was to assess and report on whether Coastal Waste and the City's Solid Waste Department and Finance Department complied with the terms of the Commercial Solid Waste Franchise Agreement (Agreement) and Chapter 22 of the City's Code which govern the operation of commercial solid waste collection services in the City. The audit also included examinations of various transactions to determine whether they were processed in accordance with generally accepted accounting principles. The audit covered the period January 8, 2019 through September 30, 2020 and the objectives were:

- To ascertain whether all customer accounts located in the City were properly identified, coded, and assessed the appropriate fees.
- To determine whether all the applicable franchise fees as stipulated in the Agreement were properly computed and remitted to the City.
- To verify whether the appropriate public liability insurance and bonds were obtained as required by the Agreement.
- To determine whether selected financial transactions were processed in accordance with generally accepted accounting principles, properly recorded in the City's accounting system and deposited into the City's treasury.
- To examine the relevant internal controls policies and procedures within the City and determine whether they were adequate and effective in administering and overseeing the operation of commercial solid waste hauling services in the City.
- To follow-up on prior audit findings and determine the status of all unresolved and outstanding issues, if any.

We conducted this performance audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

The audit methodology included the following:

- Interviews and inquiries of appropriate personnel.
- Reviews of written policies and procedures to gain an understanding of internal controls.
- Observations of current practices and processing techniques.
- Reviewing the service addresses of Coastal Waste's accounts located in Miami-Dade County, then independently determining which accounts were located within the City by utilizing Coastal Waste's account address records; the Miami-Dade County Property Appraiser website; and Google maps.
- Tests and examinations of applicable financial transactions and records.
- Other audit procedures as deemed necessary.

## **BACKGROUND**

Pursuant to request for qualifications No. 222246, the City executed a Non-Exclusive Commercial Solid Waste Franchise Agreement (Agreement) with selected haulers effective from October 1, 2010 through September 30, 2015, with three one-year renewal options through September 30, 2018. In March 2016, the City executed an updated version of the Agreement with all haulers, including World Waste, pursuant to request for qualifications No. 495344. On January 7, 2019, World Waste sold all of their outstanding company stock to Coastal Waste.

According to the Agreement, the City shall assess and collect the following fees:

- **Gross Receipts Franchise Fees**: The greater of \$500 or 24% of the Gross Receipts generated from accounts within the City limits, due monthly.
  - **Gross Receipts Definition**: all monies collected from customers resulting from all transactions and activities in the Franchisee's regular course of business and trade, including recycling with the exceptions of recovered materials at commercial establishments as defined in the Florida Statutes.
- **Annual Franchise Fee**: \$10,500 the first year under the Agreement (2016), increased annually by \$500 for the right to be a Franchisee for commercial solid waste services.
- **Permit Per Account Fee**: \$75 for each solid waste hauling account and permanent roll-off container active as of October 1<sup>st</sup> of each fiscal year, of which the franchisee may pass on \$38 to the customer. Temporary roll-off containers must obtain permits valid for 90-day intervals at the prevailing per-account rate, and new accounts acquired after October 1<sup>st</sup> are subject to the per-account fee.
- **Late Payment Penalty**: All late payments of the above-listed fees will cause the franchisee a one- and one-half percent (1.5%) penalty per month on the balance payable to the City.

Other terms of the Agreement require the following:

- **Insurance**: Franchisee must maintain a public liability policy in the minimum amount of \$1,000,000; automobile liability insurance policy covering franchisee's operations with a combined single limit of \$1,000,000 per occurrence for bodily injury and property damage liability. Franchisee's certificate shall also include workers' compensation coverage. The City shall be listed as an additional insured for liability.
- **Performance Bond**: Franchisee agrees to maintain, for the term of the Agreement, a Performance Bond, executed by a surety company duly authorized to do business in the State of Florida, which shall be counter-signed by an agent for the company. The amount of the bond shall be the greater of \$25,000 or the franchisee's previous 12 months' franchise fees paid to the City.

During the fiscal year ended September 30, 2020, franchisees remitted a total of \$16,548,913 in fees under the Agreement to the City. During the audit period, Coastal Waste reported Gross Receipts of \$5,308,206 for services provided to City customers and remitted Franchise Fees totaling \$1,396,634 to the City. Coastal Waste is one of the franchisees selected for audit to determine compliance with the Agreement and City Code. A separate audit report will be issued for each of the franchisees audited.

## **AUDIT FINDINGS AND RECOMMENDATIONS**

Based on the results of our audit, we have concluded that improvement is needed at Coastal Waste to ensure that permit fees are remitted for all temporary roll-off containers and that Franchise Fees are remitted timely, for all City accounts. **As a result of these deficiencies, Coastal Waste owes the City an additional \$11,903.** (See Exhibit I, page 5).

Details of our findings and recommendations follow:

### **FINDING 1: ROLL-OFF CONTAINER PERMIT FEES WERE NOT REMITTED**

Section 5.5 of the Agreement requires payment of temporary roll-off/container permit fees, stating, “for each new commercial account and new roll-off box or container acquired after October 1st, the Franchisee agrees to remit a fee of \$75 for each account acquired during any month of the contract year. All late payments of this fee will cause the Franchisee a one- and one-half percent (1.5%) penalty per month on the balance due.”

Also, City Code, Article I, § 22-1 states, “temporary roll-off/container permit fee” shall mean the charge paid every 90 days the account remains active, per account to the city for each large container and/or roll-off utilized by franchisees to provide contracted removal and disposal of waste from commercial construction and demolition, renovation and other similar accounts which are of a temporary nature.

Coastal Waste did not obtain permits for eighty-five (85) temporary roll-off containers in service. As a result, permit fees of \$6,375 (\$75 x 85) and late fees of \$1,700; totaling \$8,075 are due on the unpaid temporary roll-off container permits.

### **FINDING 2: GROSS RECEIPTS WERE EXCLUDED FROM FRANCHISE FEE REMITTANCES**

Section 5.2 of the Agreement states, “Franchisee agrees to remit monthly to the City, twenty four percent (24%) of its Gross Receipts, generated from accounts within the City limits, or \$500, whichever is greater. Failure to remit by the last day of the following month will cause the Franchisee a one- and one-half percent (1.5%) penalty per month on the balance due.”

Coastal Waste did not include Gross Receipts of \$510 and \$5,097 for fiscal years 2019 and 2020, respectively. As a result, monthly 24% Franchise Fees of \$122 and \$1,223 are due, respectively, totaling \$1,345. Additionally, late payment penalties of \$20 and \$184 are due, respectively, totaling \$204. The total due on excluded Gross Receipts is \$1,549.

**FINDING 3: A CITY OF MIAMI CUSTOMER ACCOUNT WAS MISCODED AS EXISTING OUTSIDE THE BOUNDARIES OF THE CITY**

Section 5.2 of the Agreement states, “Franchisee agrees to remit monthly to the City, twenty four percent (24%) of its Gross Receipts, generated from accounts within the City limits, or \$500, whichever is greater. Failure to remit by the last day of the following month will cause the Franchisee a one- and one-half percent (1.5%) penalty per month on the balance due.”

Coastal Waste miscoded one (1) customer account as existing outside the boundaries of the City. Gross Receipts of \$4,920 were earned from this City account during the audit period. As a result, monthly 24% Franchise Fees of \$1,181, and late payment penalties of \$354 are due, totaling \$1,535.

Additionally, Section 5.5 of the Agreement states, “Franchisee agrees to remit to the City annually a Permit Per Account Fee (PPAF) in the amount of seventy-five (\$75) (due October 1<sup>st</sup>), which shall be prorated the first year of each account according to the month of account inception, pursuant to a fee scale provided by the City, for each account effective October 1st of every new fiscal year to those accounts booked as of October 1st of every new fiscal year with whom they contract for the provision of commercial solid waste services. All late payments of this fee will cause the Franchisee a one- and one-half percent (1.5%) penalty per month on the balance due.”

Coastal Waste owes the annual PPAF for four (4) fiscal years for this miscoded account, totaling \$300 (\$75 annual PPAF x 4 years) plus late fees of \$95, totaling \$395.

**FINDING 4: MONTHLY 24% FRANCHISE FEES WERE REMITTED LATE**

Section 5.2 of the Agreement states, “Franchisee agrees to remit monthly to the City, twenty four percent (24%) of its Gross Receipts, generated from accounts within the City limits, or \$500, whichever is greater. Failure to remit by the last day of the following month will cause the Franchisee a one- and one-half percent (1.5%) penalty per month on the balance due.”

Coastal Waste remitted payment of the November 2019 monthly 24% Franchise Fees totaling \$23,253 one (1) month late. As a result, late fees of \$349 (1.5% x \$23,253) are due.

**Auditee Response:** We have reviewed your findings and agree.

**OVERALL RECOMMENDATION: FINANCE DEPARTMENT**

We recommend that the City’s Finance Department bill and collect the total additional fees due to the City from Coastal Waste in the amount of \$11,903.

# AUDIT OF COASTAL WASTE & RECYCLING OF FLORIDA, INC.

JANUARY 8, 2019 THROUGH SEPTEMBER 30, 2020

REPORT No. 21-06

## EXHIBIT I

<b>SCHEDULE OF FEES DUE TO THE CITY</b>	
<b>Description</b>	<b>Amount Due (\$)</b>
Roll-Off Containers (Finding 1, Page 3) –	
Temporary Roll-Off Container Permits	6,375
Late Fees on Unpaid Temporary Roll-Off Container Permits	1,700
Excluded Gross Receipts (Finding 2, Page 3) –	
Monthly 24% Franchise Fees (Fiscal Year 2019)	122
Late Fees on Unpaid Franchise Fees (Fiscal Year 2019)	20
Monthly 24% Franchise Fees (Fiscal Year 2020)	1,223
Late Fees on Unpaid Franchise Fees (Fiscal Year 2020)	184
Miscoded City Customer Account (Finding 3, Page 4) –	
Monthly 24% Franchise Fees	1,181
Late Fees on Unpaid Franchise Fees	354
Annual Permit Per Account Fee	300
Late Fees on Unpaid Annual Permit Per Account Fee	95
Late Remittance of Monthly 24% Franchise Fees (Finding 4, Page 4) –	
Penalty for Late Payment of November 2019 Franchise Fees	349
<b>Total Due to the City:</b>	<b>\$11,903</b>