To Whom It May Concern:

Subject: Reference Letter for Financial Compliance Manager

Financial Compliance Manager as defined in the solicitation:      .

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| The Following Section to be Completed by the Proposer. |

Name of Proposer:

Name of Proposed Financial Compliance Manager:

The above referenced Proposer is responding to a Request for Proposals (RFP) that has been issued by the City of Miami. We require that the Proposer provide written references for their proposed Financial Compliance Manager (FCM). The Proposer is requesting that you, as the Owner of the referenced project, provide the following information as well as any other pertinent information. Your insight is appreciated.

Name of Project:

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| The Following Section to be Completed by the Project Owner. |

Scope of Work for Referenced Project:

Value of Project: $      Value of Construction: $

Type of Project: [ ]  Design-Bid-Build [ ]  CM@Risk [ ]  Design-Build [ ]  Other (      )

Construction completed on time and within budget? [ ]  Yes [ ]  No

How long did the proposed FCM serve in the capacity as FCM on this project?

Quality of Work: [ ]  Above Expectations [ ]  Average [ ]  Below Expectations

Errors and Omissions: [ ]  Above Expectations [ ]  Average [ ]  Below Expectations

(Above expectations indicates fewer errors and omissions than anticipated by Project Owner.)

Did Errors and Omissions result in increased construction cost? [ ]  Yes [ ]  No

Was the FCM responsive? [ ]  Yes [ ]  No

Was the FCM timely with reviews and submittals? [ ]  Yes [ ]  No

Did the FCM effectively resolve issues in a timely manner? [ ]  Yes [ ]  No

Please type in the field below to provide comments (Please use the attached additional page, as necessary):

Name of Project Owner:       Date:

Signature of Project Owner’s Representative: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Title:

Telephone:       E-mail:

Please utilize the space below, as necessary.