



## *Implementation: Making it Happen*

It will take the efforts of a broad alliance of public, nonprofit, and private stakeholders to reach Miami's tremendous potential to create a model 21st-century urban network of green and blue public spaces. While the city park system is the foundation of this network, the Department of Parks and Recreation is simply one of numerous stakeholders, each of which has a part to play in creating and sustaining Miami's green infrastructure network: other city agencies, county and state agencies, nonprofit groups, private developers and private citizens.

This implementation plan focuses on the role of city decision makers and agencies, noting when other agencies and groups must be included. Many of the implementation actions listed here are organizational or managerial. Because this master plan envisions a network of public parks, greenways and blueways, green streets, and public spaces, the implementation of the plan will require the creation of new relationships or strengthening of existing ones among agencies, nonprofits, and the citizenry. The Department of Parks and Recreation can take the lead on some aspects of the plan, while other departments are more appropriate in other situations.

In order to forecast future funding requirements for the Department of Parks and Recreation, certain management tasks must be completed first. We know that, despite improved budget allocations in recent years, the department is still underfunded on a per capita basis compared to cities with strong park and recreation systems. The department must analyze its activities to identify core services, the costs of existing services, the costs of providing services to the standard desired by the public, and the potential for recapturing some costs, where appropriate, through fees and charges. Once these issues are fully understood, the department will be able to forecast its needs more accurately and, just as important, explain to Miami residents what they will receive in return for enhanced budgets. Also, as discussed earlier in this report, creation of a robust network of "friends" groups, along with a citywide parks foundation, is essential if the Miami park system is to reach its potential.

### **PLANNING FOR CAPITAL IMPROVEMENTS**

The City is completing a program of bond-financed capital improvements to the park system that includes hundreds of millions of dollars of repairs and replacements, new facilities, and new designs for signature waterfront parks.

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Although these welcome investments are already making a significant difference in the park system, the improvement program was not based on a systematic evaluation of needs or a broad conception of the overall role of the park system in the city. In the future, asset management, preventive maintenance, and capital planning should be ongoing or annual processes based on the principles and goals of this master plan.

Currently, small-scale capital improvements are overseen by the Department of Parks and Recreation Support Services Division and larger projects that require contracting by outside designers are overseen by the city's Transportation and Capital Improvements Program (CIP) departments. A new, systematic approach to capital improvements for the park and public space network and related green systems should be established. This approach should include information and input from a wide range of stakeholders both within and outside of city government, including park maintenance staff, park managers, park users and friends groups, neighborhood residents, and representatives of other city departments. Closer coordination between CIP and the parks department about the implementation of capital improvements will ensure that the improvements reflect the experience and operational needs of the parks department. If, as recommended, a landscape architect with parks experience is added to the department's staff, this professional can take over more of the capital improvements planning and design for the park system.

The capital improvements process internal to the Department of Parks and Recreation should include the steps below. As the system is put into effect, park managers and other staff who will be asked to implement it should be given training to help them be effective.

- **Create a capital improvements committee.** The committee should include relevant departmental staff. To prepare for the committee's work, information from park user surveys, repair records, grant and outside funding opportunities, and other relevant information should be compiled and analyzed. Once the initial project list has been prepared, the committee should meet with members of the CIP Department.
- **Refine and update the inventory of existing facilities.** The inventory and evaluation accompanying this master plan can serve as a starting point. It is organized as a spreadsheet database linked to GIS and photo resources. However, the inventory took place during a season of several hurricanes and while the existing capital improvement plan was in process, so it does not reflect replacements and improvements undertaken after the inventory date. Each year on a regular schedule the inventory should be updated. A form should be prepared for use by park managers for staffed parks and by park

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maintenance staff for unstaffed parks. An efficient way for park staff to create and update the inventory would be by using a PDA to enter information while walking around the park and then downloading the information to a departmental database. The inventory can be relatively simple, with information on the year the facility or equipment was put in service, the date of last improvement, condition (poor, fair, good), level of use (light, moderate, heavy), and any scheduled improvements. Because many improvements and upgrades have recently been made or are currently being implemented, establishing this annual inventory of facilities would provide the parks department with an excellent way to monitor the effectiveness of new designs and durability of new equipment, identifying any issues to be addressed in future capital improvement programs.

- **Review the status of previously approved projects.** This review will inform the committee about which projects are complete and which are still in process. In addition, it will provide information on any projects completed at lower or higher cost than originally budgeted.
- **Solicit project proposals.** Park senior staff and managers should prepare project proposals and be asked to justify and assign priority rankings to their proposals. A form should be created for this purpose that includes a project description, reason for the project, likely useful life of the project, and its likely impact on operational costs.
- **Establish evaluation criteria, evaluate project proposals, and rank projects.** The committee should evaluate the project proposals according to objective criteria based on the principles and policies in this master plan and other relevant plans, responsiveness to resident needs, benefits to neighborhood and citywide residents (as appropriate to the type of park), project cost and future operational costs, and availability of grant funds or other external funding. During this phase it is important to seek information from other city agencies and the CIP Department in order to evaluate whether the value of proposed park improvements can be leveraged with other City investments. For example, green streets projects that improve pedestrian access to parks can be coordinated with park improvements, so that the benefits of the improvements are enhanced by the fact that access will be better. These combined benefits can then be marketed to the public.

If major capital improvements projects for the park system continue to be centralized in the CIP Department, it is essential that parks and recreation staff be included throughout the design and construction process for all capital projects. Including these staff members will enhance the cost-effectiveness of projects because they are intimately familiar with how facilities are used and can influence design to ensure greater functionality and durability of new facilities and equipment.

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## IMPLEMENTATION CHARTS

The implementation charts that follow are organized according to categories used earlier in this plan. The chart headings include:

- **What**—the task to be accomplished
- **How**—activities to be undertaken to accomplish the task
- **Who**—the entities primarily responsible for accomplishing or initiating the task
- **When**—a time line for accomplishing the task, which may be a specific year, if appropriate, or more generally: short term (up to 5 years); medium term (5 to 10 years); long term (10 or more years)
- **How much**—type or amount of expenditures, if known or capable of estimation

The implementation charts are presented in two sets. The first covers system-wide issues as presented under 13 different section or chapter headings earlier in this report. The second set focuses on the 13 NET Areas and addresses issues specific to particular parks and neighborhoods.

# SYSTEMWIDE TASKS AND ISSUES

LEVEL-OF-SERVICE TASKS				
WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Pursue a medium-term goal of a park within one-half mile of every resident and a long-term goal of a park within one-quarter mile of every resident by acquiring land in underserved areas.</b>	Disseminate information on target areas for new parks to all relevant city departments to encourage consciousness of park needs. Identify and keep a list of potential properties.	City offices and departments: Mayor and Commission; City Manager; Parks; Planning; Public Works; Transportation	Immediate and ongoing	Variable
<b>Seek a balance among passive and active uses of parks and public spaces.</b>	Design areas for safe passive use in all parks.	Parks and CIP departments	Immediate and ongoing	
<b>Establish a new hierarchy for the park system that reflects Miami conditions.</b>	Use the new hierarchy internally and in public materials.	Parks Department	2007	Staff time
<b>Survey city residents regularly to monitor preferences, needs and satisfaction with the park and recreation system.</b>	Use Web surveys every two to five years; commission scientific survey every 10 years.	Parks Department	Beginning 2008	\$25,000–50,000 for scientific survey
<b>Establish networks of pedestrian-friendly public spaces.</b>	Require good pedestrian conditions and links in public and private development projects.	Planning and Parks departments	Ongoing	Variable
<b>Ensure that parks and public spaces provided on private property remain open to the public.</b>	Annual or biannual reports by owners on accessibility and condition of public spaces on private property and periodic monitoring by the city.	Agreement with property owners at the time of permitting; Planning	2007 and ongoing	Variable—development bonuses in return for public space benefits.

PRESERVE AND ENHANCE EXISTING PARKS AND OPEN SPACES				
WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Revise the zoning code to define and protect conservation areas and public parks.</b>	Include in Miami 21 rezoning process.	City Commission	2007	Miami 21 staff time
<b>Adopt a “no net loss” policy for park land in city zoning and ordinances.</b>	Include in Miami 21 rezoning process and/or separate ordinance.	City Commission	2007	Miami 21 staff time
<b>Provide appropriate staffing, services, equipment and maintenance at all parks</b>	Include costs in annual and capital budget requests.	Parks Department	Short term	Dependent on program

## EXPAND RESOURCES WITHOUT ACQUIRING MORE LAND

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Develop policies for City use of nonpark land for parks and recreation.</b>	Identify direct and indirect costs and benefits to evaluate when and how to use other resources.	Parks Department	By 2008	Staff time
	Develop policies for leases, conditions, contributions of equipment and maintenance.	Parks Department	By 2008	Staff time
<b>Create a School-Park Working Group about sharing of recreational resources.</b>	Identify and evaluate all current relationships in light of program and area needs.	Parks Department	2007	Staff time
	Start discussions with principals of schools identified in the parks master plan as of potential interest.	Parks Department	2007	Staff time
	With principals and school department representatives, develop a framework for resource sharing.	Parks Department	By 2008	Staff time
<b>Designate liaisons with transportation agencies, public works, public housing, cemeteries and so on, to pursue resource sharing.</b>	Pursue opportunities identified in the NET Area Visions and develop methods to share resources such as land and programming.	Parks Department	2007	Staff time

## ACQUIRE LAND FOR NEW PARKS AND PUBLIC SPACES

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Focus acquisition efforts on waterfront areas, identified underserved neighborhoods, and potential linear park segments.</b>	Seek public space benefits in waterside development.	City Manager's office; Planning and Parks & Recreation departments	Immediate and ongoing	Staff time; variable cost
	Identify lots for citywide and neighborhood parks that may be available through tax title, condemnation, or purchase, using the master plan as a foundation.	City Manager's office; Planning and Parks & Recreation departments	Ongoing	Staff time; variable cost
<b>Use infrastructure improvements to create new linear parks.</b>	Incorporate open space and park enhancements in city infrastructure projects; ensure consideration of park and open space enhancements in development of county- and state-funded infrastructure projects.	City Manager's office; Planning and Parks & Recreation departments	Immediate and ongoing	Staff time; variable cost
<b>Encourage redevelopment of surface parking lots to include parks with public access.</b>	Review proposed projects for possible conversion of surface parking to park uses.	Planning and Parks Department	Immediate and ongoing	Staff time; developer contributions

## MAKE ACCESS REAL THROUGH STRONG CONNECTIONS

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Expand the public access setback requirement along the entire river to complete the Riverwalk.</b>	Revise city ordinances.	City Commission acts on Planning Department advice	2007	Staff time
<b>Complete the Baywalk.</b>	Ensure public access as redevelopment and public projects occur along the bay from Margaret Pace Park to the Riverwalk.	Planning Department	Short-medium term	Staff time; developer contributions; public project contributions
<b>Continue to implement sidewalk and shade tree planting programs along major arterials that connect to parks and other community destinations.</b>	Give priority for tree-planting to streets that provide access to parks.	Parks and Planning departments make recommendations to CIP.	Ongoing	Variable
<b>Create a “ParkWalks” program of marked and signed safe pedestrian routes through neighborhoods in order to link residents to their local parks and promote healthy lifestyles through walking.</b>	Identify likely routes and hold community meetings to review and discuss routes; create and install signage; create maps and walking programs.	Parks Department; consultants; public health organizations	Short to medium term	Seek funding from foundations and groups promoting healthy lifestyles.
<b>Encourage residents to create linear parks on residential street swales.</b>	Provide guidance information and a liaison in the Planning or Public Works departments.	Planning, Parks, Transportation and Public Works departments	Medium term	Seek funding from environmental organizations to support creation of guidance documents and training.
<b>Make blueway connections real.</b>	Expand recreational boating programs to additional waterside parks, potentially through contracts with existing nonprofit programs.	Parks Department	Short to medium term	Seek funding from supporters of boating and environmental education.
	Provide public shuttles to the islands on weekends, potentially by contract with private company and City support with publicity and programs.	Parks Department; Transportation Department	Short to medium term	Fee for service with city oversight of shuttle fee as part of contract
	Explore potential to make creeks and canals navigable to kayaks and canoes through discussions with nonprofits such as TPL and with the South Florida Water District.	Parks Department	Long term	Staff time to begin discussions

## MAKE ACCESS REAL THROUGH STRONG CONNECTIONS (CONTINUED)

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Enhance and redesign the M-Path for greater safety, security, and connections to surrounding neighborhoods, to the Riverwalk/Greenway, and across the Miami River to connect with the Commodore Trail.</b>	Work with users and neighborhoods to identify areas needing better security and appropriate connections.	Parks and Planning departments promote connectivity to Transportation Department, MPO, and MetroRail	Medium term	Staff time to begin discussions
<b>Create and enhance pedestrian and bicycle paths and trails within the city and advocate for implementation of regional trail systems within and connecting to the city: Overtown Greenway, Commodore Trail, Flagler Trail, Venetian Connector.</b>	Designate a staff person in a city department to be responsible for coordinating resources for paths and trails and working with users, neighborhoods, Miami-Dade County, and nonprofits.	Planning, Parks, or Transportation department takes the lead	Short to long term	Staff time; state funding
	Explore the potential for a Tamiami Greenway to follow the Tamiami Canal from the Miami River to the Blue Lagoon.	Designated staff to work with Transportation Department	Medium to long term	Staff time



## MAKE THE PARK SYSTEM THE GREENEST AND MOST SUSTAINABLE IN THE COUNTRY

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Continue native plant restoration and elimination of exotic plants as well as nature education programs at Simpson Park and the Virginia Key nature area and expand to the conservation area at Wainwright Park.</b>	Seek collaboration for volunteers and projects from the Dade Chapter of the Florida Native Plant Society; the Institute for Regional Conservation; Citizens for a Better South Florida.	Parks Department naturalist and staff	Ongoing; expand in short term	Additional staff
<b>Restore native vegetation in woodland, shoreline, and streamfront edges and other areas of parks where possible.</b>	Seek collaboration for volunteers and projects from the Dade Chapter of the Florida Native Plant Society; the Institute for Regional Conservation; Citizens for a Better South Florida.	Parks Department naturalist and staff	Ongoing; expand in short term	Additional staff
<b>Create satellite nature education programs in the larger city parks, potentially with coastal hammock exhibits.</b>	Expand the Community Science Workshop (CSW) program at Virrick Park to more parks.	Parks Department works with Citizens for a Better South Florida CSW program	Short to medium term	Funded by grants
<b>Establish native plantings in public road, rail, drainage and utility corridors that are not suitable for pedestrian and recreation access.</b>	Seek information and collaboration from the Institute for Regional Conservation and University of Florida project on state rights of way in Miami-Dade County.	Transportation and Public Works departments	Medium to long term	Incorporate in road and utility project design
<b>Create an urban forestry program that incorporates the concept of the tree canopy as habitat.</b>	Recruit an urban forester as a new member of the Parks & Recreation staff	Parks Department	Short to medium term	Professional salary
<b>Promote public awareness of the benefits of plantings on private as well as public property.</b>	Collaborate with organizations such as Citizens for a Better South Florida, the Native Plant Society, and the Institute for Regional Conservation to provide displays, seminars and native plant giveaway events at parks.	Parks Department with nonprofits	Short to medium term	Staff time and grants
<b>Introduce sustainable methods in park maintenance and operations.</b>	Evaluate current activities according to the ISO 14001 environmental management standard; implement best management practices such as integrated pest management, water conservation, chemical management, etc.	Operations Division of Parks Department	Short term for audit; medium term for implementation	Staff time; incremental
<b>Incorporate green building methods and green roofs in new park structures and employ life-cycle costing to evaluate costs.</b>	Require designers to incorporate energy- and water-efficient systems in new structures and seek LEED certification.	Parks and CIP departments	Short to long term	Staff time; possible higher construction costs offset by lower operational costs

## ENHANCE COMMUNITY PARTICIPATION AND PARTNERSHIPS

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Create a new Parks and Recreation Advisory Board to replace the current Parks Advisory Board.</b>	Amend current ordinance as proposed in master plan.	City Commission with recommendation of Parks Department	2007	Staff time
<b>Develop and manage a network of “Friends” groups for individual parks.</b>	Hire a volunteer coordinator.	Parks Department	2007 and ongoing	Professional salary
<b>Create a citywide parks foundation.</b>	Convene a meeting of potential supporters.	Mayor, Commission and Parks Director	2007	Time
	Provide seed money for the foundation from the city.	Mayor and Commission	2007	\$500,000
	Seek foundation support for initial funding.	City leaders	2007	\$500,000
<b>Keep records of recreation program users.</b>	Record user information in a central database; require organizations that use park resources to provide records on users and user satisfaction.	Parks Department	2007 and ongoing	Staff time
<b>Survey park users regularly to monitor needs, interests, and satisfaction.</b>	Survey program users after program completion with a common survey instrument for all programs; use Web surveys every two to five years; commission a scientific survey every ten years.	Parks Department	Immediate for program users; 2008 for other surveys	Staff time; \$25,000–\$50,000 for scientific survey
<b>Designate a liaison from the Parks &amp; Recreation Department to work with government agencies and nonprofit groups to expand park and recreational opportunities.</b>	Select an appropriate staff member (or members).	Parks Department	2007	Staff time
<b>Establish a system of community consultation for the redesign of existing parks and design of new parks.</b>	Ensure that designers meet with park managers and staff; hold at least two meetings with the public—to discuss design needs and to review proposed design when changes are still possible.	Parks and CIP departments	Ongoing but improve	Staff time; include in designer contracts

## DESIGN COUNTS

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Hire a staff landscape architect for the Department of Parks &amp; Recreation.</b>	Recruit a landscape architect with parks experience.	Parks Department	2007	Professional salary
<b>Apply design guidelines when redesigning existing parks or designing new ones.</b>	Require written memorandum from designer on how the design meets the spirit of the guidelines and if not, the benefits of alternative approaches.	Parks Department	Immediate and ongoing	Staff time

IMPROVE MANAGEMENT AND OPERATIONS				
WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Revise and expand the Department of Parks &amp; Recreation vision and mission statements to include the public realm role of the parks system in addition to the role of recreation provider.</b>	Revise through discussion with staff to ensure understanding of the significance of the change.	Parks Department	2007	Staff time
<b>Establish core services/programs and fees/charges policy according to level of benefit to the community.</b>	Series of workshops for recreation superintendent and park managers.	Parks Department	2007	Staff time; 3 consultant workshops totaling \$25,000–30,000
<b>Improve management and employee accountability.</b>	Create an annual work plan tied to the vision, mission and annual budget process with assignments for senior staff.	Parks Department	2007, then annually	Staff time
	Create a task force for rapid resolution of issues.	Parks Department	Immediate, then ongoing	Staff time
	Involve supervisors in recruitment, hiring and evaluation.	Parks Department	As part of task force	Staff time
	Establish monthly meetings for park managers to discuss goals, concerns and issues.	Parks Department	Immediate, then ongoing	Staff time
<b>Establish preventive maintenance and replacement programs.</b>	Refine and update master plan inventory; inventory and evaluate condition of all major equipment and vehicles and funding needed for timely replacement.	Parks Department	Short term	Staff time
	Establish preventive maintenance program and funding need.	Parks Department	Short term	Create a facility asset manager position or contract this service (operating budget minimum \$80,000).
<b>Improve management and establish policies and systems for program partner and sponsor groups.</b>	Review and revise application process for special events and all other users, regardless of whether fee is applied or waived.	Parks Department	2007	Staff time
	Define the purpose and rationale for program partnerships and sponsorships and establish formal policies.	Parks Department	Short term	Staff time

IMPROVE MANAGEMENT AND OPERATIONS				
WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Strengthen support services.</b>	Align revenue and expenditures on a program budget basis with accounting software.	Parks Department	2007	Staff time
	Create an IT strategic plan to integrate systems.	Parks Department	2007	Staff time
	Require staff training on computer applications.	Parks Department	2007	Staff time; possible training services contract
<b>Enhance the image of the department and city parks.</b>	Create a marketing plan.	Parks Department	By 2008	Staff or contracted
	Produce an annual report.	Parks Department	End of 2007, then annually	Staff and printing costs

## DIVERSIFY FUNDING FOR CAPITAL, OPERATIONS, AND PROGRAM IMPROVEMENTS

WHAT	HOW	WHO	WHEN	HOW MUCH
<b>Seek grants and other funding for new resources and activities.</b>	Identify state and federal funds for projects that can include park, recreation and open space resources	Parks, Transportation, and Public Works departments	2007 and ongoing	Staff time
	Identify grant sources from funders not specifically oriented towards parks but who are focused on related issues such as public health, environment, and culture.	Parks, Transportation, and Public Works departments	2007 and ongoing	Staff time
	Work with friends groups and a parks foundation partner to support fundraising for park needs.	Parks Department	Short to medium term	Staff time
<b>Identify costs of maintenance and support functions and apply to requests for services.</b>	Track time and materials costs to determine average costs for services.	Parks Department	2007	Staff time
	Seek payment or budget allocation for costs incurred providing services to non-departmental users.	Parks Department	Short term	Staff time; service charges will offset the cost of providing the service
<b>Allow the Department of Parks and Recreation to recapture costs from fees and event revenues, including, where appropriate, additional funds for cross subsidy of needs that do not generate revenue.</b>	Assign revenues generated by the Department of Parks and Recreation to the departmental budget.	City Manager; City Commission	Short term	Staff time
<b>Provide general fund support of the parks system with the standards and level of service expected by the public for resources and programs that benefit the community.</b>	Develop annual budgets that clearly explain the rationale behind the standards and level of service; the costs of meeting those standards; and the per capita budget compared with similar cities.	Parks Department	Short term and ongoing	Staff time
	Provide sufficient funding. Develop a scholarship and fee-waiver program with clear criteria and application procedures for individuals and groups who cannot afford fees.	City Manager recommendation for City Commission action	Short term and ongoing	Amount dependent on annual review
<b>Revise the Parks and Open Space Trust Fund to make it more flexible.</b>	Amend the ordinance as proposed in the master plan.	City Commission with staff recommendation	2007	Staff time
<b>Create a dedicated funding source for the park system, such as a percentage of property tax to support parks and public spaces.</b>	After clarification of costs to support standards and level of service, review options used in other cities and develop appropriate program and amount for Miami.	Parks Department; park advocate organizations	Medium term	Staff time

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## NET AREA IMPLEMENTATION TASKS AND PARK OPPORTUNITIES

Park visits and inventories were performed during and after the 2005 hurricane season and in the midst of implementation of the Homeland Defense/ Neighborhood Improvement Bond capital improvement program. The implementation charts below do not include tasks, actions, or needs related to hurricane damage repairs, nor do they include the capital improvements that have already been approved.

In general, staffed citywide parks with numerous sports and recreation activities are well-maintained and amenities such as restrooms and drinking fountains were found to be in good working order. Facilities used by organized groups, athletic fields and equipment, and sports courts were usually in good, if not excellent, condition. Areas for free play, self-directed recreation, and passive use, however, seem to receive less attention. They often have little in the way of design except grass and randomly planted trees, while shade is lacking at activity and seating areas. The number and distribution of picnic tables and benches often bears little relation to the size and design of the park. Vita Course equipment, which is designed to be installed along a “course”—a jogging path—is repeatedly installed in groups rather than along a course. It is also a too-common occurrence that handicap-accessible play structures are not properly linked to the rest of the park by handicap-accessible paths. The city has an ADA plan for making parks accessible. Large improvement projects will include ADA upgrades as a matter of course, but care should be taken with smaller projects, such as equipment replacement, to make sure that accessibility is upgraded at that time. Another critical issue is lighting. Many residents use parks in the dark. They are up early in the morning to jog or walk, or they and their families participate in programs and games in the evening or at night. Good lighting at the parks and on routes to the parks is essential. Finally, all swimming pools should be open all year for swimming instruction, water access, children’s swim periods, and adult swim periods. As pools are redesigned, there should be efforts to create attractive decks for family outings at the neighborhood pool.

In addition to action items related to existing parks, the charts for each NET Area include items from the master plan recommendations that may not be under the jurisdiction of the Department of Parks and Recreation. The implementation matrix shows once again how important it is to understand the park and open space opportunities that may be available through the work of many agencies. Leveraging these opportunities for the benefit of the city will require coordination.

## Downtown

DOWNTOWN				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Waterfront connections</b>	<ul style="list-style-type: none"> <li>Pursue a connected Baywalk from Margaret Pace Park to the Riverwalk through park design, setback requirements, and floating or hanging walkways.</li> <li>Commission temporary floating art displays in the water.</li> <li>Establish water taxi service to parks and other waterfront destinations..</li> </ul>	Planning and Transportation departments in collaboration with public and private interests	Ongoing	
<b>Biscayne Boulevard connections</b>	<ul style="list-style-type: none"> <li>Incorporate the Downtown Development Authority Plan to put Biscayne Boulevard median parking underground and expand park acreage along Biscayne Boulevard.</li> </ul>	Planning and Transportation departments	Short term	
<b>Bayfront Park redesign</b>	<p>Redesign Bayfront Park:</p> <ul style="list-style-type: none"> <li>Emphasize visual and physical connection to the bay.</li> <li>Create "Bayfront Beach" with expanded sandy area, interactive water features and handicap-accessible areas.</li> <li>Remove fixed amphitheater and use temporary stage and seating for events.</li> <li>Replace excessive amount of hardscape with green, planted, and shaded areas.</li> <li>Replace fountain with a creative, interactive water feature.</li> </ul>	Bayfront Park Trust	Medium term	
<b>Fort Dallas Park</b>	<ul style="list-style-type: none"> <li>Provide historic interpretation signage and map.</li> </ul>	Planning Department; Historic Preservation Office	Medium term	
<b>Miami Circle</b>	<ul style="list-style-type: none"> <li>Provide views and interpretive signage from the Riverwalk.</li> <li>Avoid excessive fencing while protecting the site.</li> </ul>	State of Florida	Short to medium term	
<b>Brickell Park</b>	<ul style="list-style-type: none"> <li>Restore park with Baywalk, benches and pedestrian amenities, paths and gardens with flowering plants.</li> </ul>	Developer restoration; oversight by Parks Department	Short term	Seek corporate sponsorship to support improvements and programming of passive activities.
<b>Allen Morris Neighborhood Park</b>	<ul style="list-style-type: none"> <li>Continue successful arrangement with Perricone's Restaurant.</li> </ul>	Partnership with abutter	Ongoing	
<b>Southside Park</b>	<ul style="list-style-type: none"> <li>Upgrade and repair facilities.</li> <li>Improve trash pickup and maintenance.</li> <li>Review Vita Course placement.</li> </ul>	Parks Department	Short term	
<b>Lummus Park and Lummus Landing</b>	<ul style="list-style-type: none"> <li>Extend the park over the road to "Lummus Landing."</li> <li>Create a fountain/water play area.</li> <li>Establish a youth education program with police horse stables.</li> <li>Preserve historic buildings, provide interpretation, and open them to the public.</li> <li>Remove all chain link fencing; if fencing remains necessary, replace with historically-compatible fencing.</li> </ul>	Planning, Transportation, Parks, and Police departments; Historic Preservation Office	Short to medium term	



## Downtown (continued)

DOWNTOWN				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Miami-Dade Cultural Center Plaza</b>	<ul style="list-style-type: none"> <li>• Activate the plaza with restaurants, concerts, artisan fairs and weekly programmed events.</li> <li>• Aggressively publicize events.</li> <li>• Provide visible police oversight.</li> </ul>	Miami-Dade County	Short to medium term	
<b>Government Center</b>	<ul style="list-style-type: none"> <li>• Preserve and maintain the park and its shady pathways.</li> <li>• Consider events to promote more use of this attractive park.</li> </ul>	Miami-Dade County	Short to medium term	
<b>Courthouse District</b>	Create a new downtown park over underground parking framed by the courthouse, MetroRail and high-rise development.	Planning Department	Medium term	
<b>Miami Arena Area</b>	Establish a new park with athletic fields in area between the arena and the FEC train tracks to serve nearby residents.	Planning and Transportation departments	Long term	
<b>Central Miami Neighborhood Park</b>	Restore and reopen the park in conjunction with historic Fire Station #2 when there are people living in the area and/or when there is programming for the park, perhaps as part of the Performing Arts District.	Parks Department	Medium to long term	
<b>Brickell Avenue plazas</b>	<ul style="list-style-type: none"> <li>• Rezone Brickell Avenue to require pedestrian-friendly continuity of plazas when Brickell Avenue sites are redeveloped.</li> <li>• Provide safe mid-block crossings for pedestrians.</li> </ul>	Planning and Transportation departments	Short to medium term	
<b>Brickell water-front walkway and overlooks</b>	Create platforms, boardwalks, cantilevered walks or floating docks for viewing the water.	Planning Department	Medium term	
<b>Virginia Key</b>	<ul style="list-style-type: none"> <li>• Restore Virginia Key Beach Park following the VKBP Trust's plan.</li> <li>• Continue and expand native plant restoration and nature trail programs.</li> <li>• Make the beach handicap-accessible.</li> </ul>	Virginia Key Beach Park Trust; Parks Department	Short to medium term	
<b>Watson Island</b>	Ensure public access is maintained to all parts of the future public park and public realm along the water without requiring purchases.	Planning Department	Medium to long term	
<b>Green streets</b>	Plant trees and make streetscape improvements to east-west connections between the FEC Corridor/Overtown and major attractions including Bayfront Park, Bayside, American Airlines Arena, Bicentennial/Museum Park, and the Performing Arts Center; connect West Brickell with Brickell Avenue and the water.	Planning and Transportation departments	Ongoing	



Activate **Cultural Center Plaza** with programmed events.



The **Park at Government Center**: a good model for shady walkways.



# Overtown

OVERTOWN				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Williams Park and Pool</b>	<ul style="list-style-type: none"> <li>Open the pool year round.</li> <li>Add shade to the playground.</li> <li>Add program space.</li> </ul>	Parks Department	Short term	
<b>Gibson Park and Pool</b>	<ul style="list-style-type: none"> <li>Open the pool year round.</li> <li>Establish comprehensive swimming program.</li> <li>Preserve and enhance the weight room.</li> <li>Redesign park layout to improve circulation.</li> </ul>	Parks Department	Short to medium term	
<b>Highland Park</b>	Consult with neighborhood on potential need for a play structure in the park.	Parks Department	Short term	
<b>Rainbow Village Park</b>	<ul style="list-style-type: none"> <li>Create community gardens for residents.</li> <li>Establish a park stewardship program for residents.</li> </ul>	Parks Department; nonprofit Partners for Community Gardens program	Short term	
<b>Gateway and trail markers</b>	<ul style="list-style-type: none"> <li>Mark the entrance to historic Overtown at NW 2nd Avenue and NW 20th Street.</li> <li>Install markers for the Black Heritage Trail and the Overtown Greenway.</li> </ul>	Planning Department	Short term	
<b>Dorsey Park</b>	<ul style="list-style-type: none"> <li>Add exercise equipment.</li> <li>Add a new baseball field.</li> </ul>	Parks Department	Medium term	
<b>Reeves Park</b>	<ul style="list-style-type: none"> <li>Add programming.</li> <li>Increase security.</li> </ul>	Parks Department	Short term	
<b>Range Park #1</b>	<ul style="list-style-type: none"> <li>For new domino park, use solar lighting.</li> <li>Add plantings.</li> <li>Add art.</li> </ul>	Parks Department	Short term	
<b>Spring Garden Point Park, Phase II</b>	Seek funding for Phase II—park building, restrooms, and park entry in Canal House style.	Parks Department; CIP	Medium term	
<b>New park at river and NW 12th Avenue</b>	Create a riverside pocket park.	Parks Department	Medium term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Connect 11th and 9th streets to Bicentennial/Museum Park with trees and streetscape.</li> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Planning and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.



Create a new domino park with art, plantings, and solar lighting at **Range Park #1**.



**Rainbow Village Park** could benefit from a stewardship program for complex residents.

# Wynwood-Edgewater

WYNWOOD-EDGEWATER				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Roberto Clemente Park</b>	Install shaded seating near play areas.	Parks Department	Short term	
<b>Plaza— “Placita San Juan”</b>	<ul style="list-style-type: none"> <li>Negotiate with school district to gain control of parcel on NW 2nd Avenue at 32nd Street.</li> <li>Design as a plaza with hardscape, trees and shrubs in planters, shade, and areas for sitting.</li> </ul>	Parks Department	Short term	
<b>Waterside overlooks</b>	Establish benches, overlooks or small parks at the ends of streets at the waterfront.	Planning Department	Short term	
<b>Biscayne Park and City Cemetery</b>	<ul style="list-style-type: none"> <li>Create a landscaped edge to Biscayne Park and connect it as a gateway to the cemetery.</li> <li>Create historic programming for the City Cemetery.</li> <li>Create walking programs for the cemetery.</li> </ul>	Parks Department with historic organization partners	Short to medium term	
<b>Biscayne–Margaret Pace green connection</b>	Create a green streetscape connection between Biscayne Boulevard and Margaret Pace Park.	Planning and Transportation departments	Short term	
<b>Margaret Pace Park</b>	Provide shade over playground seating.	Parks Department	Short term	
<b>Elizabeth Martell Park</b>	Work with neighbors to see if this park and adjacent land should be a dog park.	Parks Department	Short term	
<b>Wynwood district gateways</b>	Continue enhancing Wynwood gateways with sculpture and other indications of its role as an arts district.	Planning Department	Short term	
<b>Woodson/Design District Park</b>	Redesign the park as a major gateway to the Design District and Midtown Miami, providing art and more places to sit.	Planning and Parks departments	Short term	Seek funding partnerships from Design District businesses.
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Create shady routes connecting parks, neighborhoods and the waterfront.</li> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Planning Department	Short to medium term	Seek grant funding for ParkWalks.



# Upper Eastside

UPPER EASTSIDE				
TASK/ OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>New parks for Shorecrest area on the Little River at Biscayne Plaza</b>	<ul style="list-style-type: none"> <li>On redevelopment of Biscayne Plaza, obtain a public park on the Little River, connecting to park land on the other side of the river.</li> <li>Seek new neighborhood parks on unbuildable lots or city land.</li> </ul>	Planning and Parks departments	Short to medium term	
<b>Little River Greenway and Blueway</b>	<ul style="list-style-type: none"> <li>Rezone commercial riverside properties to require a setback for a greenway as parcels are redeveloped.</li> <li>Provide kayak launch sites and clean the river as appropriate.</li> </ul>	Planning and Parks departments	Medium term	
<b>Biscayne Boulevard neighborhood parks</b>	Create pocket parks where vehicle access has been blocked at residential streets that are closed to vehicle traffic with benches, bus pull-outs and shelters.	Planning and Transportation departments	Short to medium term	
<b>Waterfront overlooks</b>	Create public overlooks with benches or pocket parks at the ends of streets on the bay.	Planning Department	Short term	
<b>Legion Park</b>	<ul style="list-style-type: none"> <li>Open the Biscayne Boulevard entrance to pedestrians.</li> <li>Redesign pathways with permeable materials.</li> <li>Identify an area for a dog park.</li> <li>Provide shade for the tot lot.</li> <li>Redesign the park to improve placement of courts, pedestrian circulation for fitness paths, and water views and to enhance buildings.</li> <li>Improve lighting for evening use.</li> <li>Open the pedestrian entrance at NE 7th Court after consultation with neighborhood.</li> <li>Renovate the park building to reflect its historic character.</li> </ul>	Parks Department	Short to long term	
<b>Baywood Park</b>	<ul style="list-style-type: none"> <li>Plant shade trees but preserve water views.</li> <li>Add more benches and site furniture.</li> <li>Landscape southern edge to screen parking lot chain link fence.</li> <li>Maintain mangrove area to avoid trash build-up and provide interpretive signage on the value of mangroves.</li> </ul>	Parks Department	Short term	
<b>NE 79th Street</b>	Make NE 79th Street pedestrian-friendly to connect the Little River area to the bay.	Planning and Transportation departments	Short term	
<b>Picnic Islands</b>	Provide public access through weekend contract boats and kayak rentals at nearby parks.	Planning and Transportation departments	Short to medium term	
<b>Albert Pallot/ Magnolia Park</b>	<ul style="list-style-type: none"> <li>Add shade around the perimeter of the park.</li> <li>Maintain an open area for informal sports.</li> <li>Add limited on-street parking.</li> <li>Upgrade or remove the fence.</li> </ul>	Parks Department	Short term	

## Upper Eastside (continued)

UPPER EASTSIDE				
TASK/ OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Morningside Park</b>	<ul style="list-style-type: none"> <li>Add to sign on Biscayne Boulevard: "open to the public."</li> <li>Research design history and incorporate in current design if practical.</li> <li>Upgrade the pool and pool programs for year-round use.</li> <li>Upgrade kayak rental programs.</li> <li>Assess use of baseball diamond and fields and redesign areas for sports most in demand.</li> <li>Preserve areas for informal play.</li> <li>Consider planting more shade trees in groups.</li> <li>Identify potential for a dog park in an inconspicuous location.</li> <li>Manage the pond and wetland to create a nature trail with interpretive signage.</li> </ul>	Parks Department	Short to medium term	
<b>Stearns Park</b>	<ul style="list-style-type: none"> <li>Encourage neighborhood use with safe access.</li> <li>Evaluate potential for a small dog park.</li> </ul>	Parks Department	Short term	
<b>Biscayne Heights Park</b>	Provide dog clean-up bags.	Parks Department	Short term	
<b>Eaton Park</b>	<ul style="list-style-type: none"> <li>Add trees along park edges, especially NE 5th Avenue.</li> <li>Partner with the adjacent library for programming.</li> </ul>	Parks Department	Short term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Enhance the connection between Legion Park and Morningside School.</li> <li>Plant shade trees to make major streets pedestrian-friendly.</li> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Planning and Transportation departments	Short term	Seek grant funding for ParkWalks.



Evaluate the potential for creating a small dog park at **Stearns Park**.



Add trees around the edges of **Eaton Park** for more shade.



Plants trees for shade, but preserve bay views at **Baywood Park**.



**New Biscayne Boulevard mini-parks:**  
Create pocket parks at closed street ends.



# Little Haiti

LITTLE HAITI				
TASK/OPPORTUNITY	ISSUES/NEEDS	WHO	WHEN	HOW MUCH
<b>“Little River Reserve”</b>	Create a passive park on the Little River with trails and a kayak/canoe launch.	Parks Department	Short to medium term	
<b>Edison/Carver Athletic Center</b>	<ul style="list-style-type: none"> <li>Create a destination athletic center at NW 71st Street—easy access for citywide recreation.</li> <li>Include neighborhood amenities, such as a plaza with trees and plants for sitting and talking, games or chess or dominoes, concerts and art events.</li> <li>Share resources with the adjacent child-care center.</li> </ul>	Parks Department	Short to medium term	
<b>Little River Commerce Park</b>	<ul style="list-style-type: none"> <li>Determine whether office workers and the community would use the park if reopened and, if so, seek a business sponsor.</li> <li>If park would not be used, seek to exchange parcel with a better-located park opportunity in northern Little Haiti.</li> </ul>	Parks Department	Medium term	
<b>Range Park #2/ Victory Homes</b>	<ul style="list-style-type: none"> <li>Distinguish public from private space at Victory Homes.</li> <li>Add trees and shade.</li> <li>Explore potential for community garden plots.</li> <li>Add amenities at the neighborhood edge—NW 75th Street.</li> </ul>	Parks Department; nonprofit partners for community gardens (such as Coalition for a Better South Florida)	Medium term	
<b>Buena Vista Park</b>	<ul style="list-style-type: none"> <li>Provide tables for shelters.</li> <li>Add shade.</li> <li>Consider closing gates at night for safety.</li> </ul>	Parks Department	Short term	
<b>Pullman Neighborhood Park</b>	Add shade to the play structure and benches positioned by the play structure.	Parks Department	Short term	
<b>Neighborhood park needs</b>	Seek neighborhood park opportunities in the Design District and other underserved areas.	Parks Department	Short term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Make major north-south and east-west connections pedestrian-friendly, especially NE 2nd Avenue and NW 2nd Avenue.</li> <li>Make Miami Avenue into a boulevard.</li> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Planning and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.



# Model City

MODEL CITY				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>African Square Park</b>	<ul style="list-style-type: none"> <li>• Redesign the amphitheater space to eliminate the below-grade area and provide for multiple uses or a water playground.</li> <li>• Expand the park to the entire block to provide a field for informal sports.</li> <li>• Reestablish the computer lab and afternoon tutoring program.</li> </ul>	Parks Department	Short to medium term	
<b>Hadley Park</b>	<ul style="list-style-type: none"> <li>• Build a gymnasium and indoor fitness center.</li> <li>• Provide rain shelters, restrooms and water fountains by sports fields.</li> <li>• Install bike racks in front of the recreation building.</li> <li>• Expand space and programming for seniors.</li> <li>• Consult with park users about repairing the skating area or using it for other purposes.</li> <li>• Provide lighting on the walking course for early morning users.</li> <li>• Install more grills and pavilions for picnics.</li> <li>• Improve the computer lab to meet demand.</li> </ul>	Parks Department	Short to long term	
<b>Belafonte–Talcolcy Park</b>	Rehabilitate and improve the community garden project.	Parks Department	Short term	
<b>Liberty City green space redesign</b>	<ul style="list-style-type: none"> <li>• In any future redevelopment, consolidate green space at Liberty City to provide usable space for both active and passive activities.</li> <li>• Distinguish between private and public space.</li> </ul>	Planning Department	Medium to long term	
<b>Alonzo Kelly Park</b>	<ul style="list-style-type: none"> <li>• In any future redevelopment of this area, consider donating this park land to add to a larger area of usable green space.</li> <li>• In the interim, maintain and upgrade the park.</li> </ul>	Miami-Dade County	Medium to long term	
<b>New 12th Ave and New 62nd Ave green space</b>	<ul style="list-style-type: none"> <li>• Landscape the edges of vacant lots in prominent locations.</li> <li>• Provide lighting, benches and plantings at the southwest corner lot with bus stop.</li> </ul>	Planning and Parks departments	Short term	
<b>Crestwood Park</b>	Provide benches and tables for adult use.	Parks Department	Short term	
<b>Dawkins Park</b>	<ul style="list-style-type: none"> <li>• Provide benches and tables for adult use.</li> <li>• Provide a restroom in one of the three small parks.</li> </ul>	Parks Department	Short term	
<b>West Buena Vista Park</b>	Provide benches and tables for adult use.	Parks Department	Short term	
<b>New parks in underserved areas</b>	Seek properties for neighborhood parks.	Planning and Parks departments	Medium term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>• Make major streets pedestrian-friendly.</li> <li>• Develop ParkWalks routes and bike lanes with neighborhood and parks users.</li> <li>• Install lighting for safety along ParkWalks routes.</li> </ul>	Planning and Parks departments	Short to medium term	Seek grant funding for ParkWalks.

# Allapattah

ALLAPATTAH				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Curtis Park redesign</b>	<ul style="list-style-type: none"> <li>• Connect the park and the pool area by NW North River Drive, redirecting traffic and relocating some parking.</li> <li>• Redesign park entrances and pathways to make park organization clearer.</li> <li>• Add more shade and plantings.</li> <li>• Create a pedestrian plaza on NW 20th Street.</li> <li>• Install a pedestrian-activated crossing signal for NW 20th Street at the northwest corner of the park.</li> <li>• Replace tennis nets.</li> </ul>	Planning and Transportation departments	Short term	
<b>Unity Park</b>	Design and create a neighborhood park.	Parks Department	Short term	
<b>Riverwalk areas</b>	<ul style="list-style-type: none"> <li>• Extend the 50-foot setback and public access requirement for all river redevelopment, with variances for qualified maritime uses.</li> <li>• Explore acquisition of a river-access site at the former marina near NW 19th Avenue.</li> </ul>	Planning and Parks departments	Short to medium term	
<b>Moore Park redesign</b>	<ul style="list-style-type: none"> <li>• Relocate the day care center to open a more contiguous recreational area.</li> <li>• Passive space needs paths and plantings to enhance design.</li> <li>• Provide ADA upgrades and more shade in the play areas.</li> <li>• Keep tennis center courts in excellent condition.</li> <li>• Consider adding another clay court and a two-sided hitting wall in the tennis center.</li> </ul>	Parks Department	Short to medium term	
<b>Juan Pablo Duarte Park</b>	Negotiate with Comstock Elementary School to share open areas for recreation.	Parks Department	Short term	
<b>Wagner Creek</b>	<ul style="list-style-type: none"> <li>• Clean up the creek.</li> <li>• Identify and create public access points.</li> </ul>	Planning and Public Works departments	Short to medium term	
<b>Children's "Empowerment Zone" play areas</b>	Develop play programs in play areas near the children's medical area.	Parks Department and medical institutions	Short to medium term	
<b>Interchange pond</b>	Explore potential for walking and biking trails, a skateboard park, or other active uses.	Parks Department	Medium to long term	
<b>MetroRail Linear Park</b>	Extend the park where feasible and incorporate bike trails.	Planning Department; MetroRail	Ongoing	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>• Develop ParkWalks routes with neighborhood and parks users.</li> <li>• Install lighting for safety along ParkWalks routes.</li> </ul>	Parks and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.

# Little Havana

LITTLE HAVANA				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Henderson Park</b>	<ul style="list-style-type: none"> <li>Build an open-air stage and community center for arts programs.</li> <li>Work with the adjacent clinic and community organizations on regular cultural programs and festivals.</li> </ul>	Parks Department	Short term	
<b>Robert King High Homes new riverfront park</b>	<ul style="list-style-type: none"> <li>Transform open space at the river into a riverside park.</li> <li>Provide boat access and a pedestrian path.</li> </ul>	Parks Department; Housing Authority	Medium term	
<b>Waterfront overlooks and riverwalk</b>	Establish river overlooks and pocket parks.	Parks Department; community groups	Medium term	
<b>Neighborhood parks for western Little Havana</b>	Seek neighborhood park opportunities in underserved areas.	Parks Department	Short to medium term	
<b>Soccer fields at Orange Bowl overflow parking areas</b>	Prepare overflow parking areas for use as soccer fields when parking is not needed.	Parks Department	Short term	
<b>Plaza de la Cubanidad</b>	Update and refresh design.	Parks Department	Medium to long term	Seek sponsors to fund costs.
<b>Jorge Mas Canosa/ Riverside Park</b>	<ul style="list-style-type: none"> <li>Add a bike/skate path.</li> <li>Add a small, staffed building.</li> <li>Create an organized baseball program.</li> </ul>	Parks Department	Medium term	Park manager salary
<b>José Martí Park and Pool</b>	<ul style="list-style-type: none"> <li>Offer more programs for teens and adults.</li> <li>Upgrade the pavilion for picnics and parties.</li> <li>Improve connections between the two parts of the park.</li> <li>Provide more shade at the pool.</li> </ul>	Parks Department	Short to medium term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Parks, Planning and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.



Significant open space provides an opportunity for a new riverfront park at **Robert King High Homes**.



Improve under-the-freeway connections between the two parts of **José Martí Park**.



# Flagami

FLAGAMI				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Flagami Neighborhood Park</b>	<ul style="list-style-type: none"> <li>Remove the asphalt pad and install a play structure.</li> <li>Rehab and open the building for community meeting space.</li> </ul>	Parks Department	Short term	
<b>Antonio Maceo Park</b>	Design a new building on a minimum of existing green space and provide visual connection through the building to the water.	Parks and CIP departments	Short term	
<b>West End Park and Pool</b>	<ul style="list-style-type: none"> <li>Renovate the pool and pool area.</li> <li>Open the pool for year-round use.</li> <li>Improve lighting.</li> <li>Offer new programs for girls, adults and seniors.</li> <li>Add shade.</li> <li>Provide paved walks and paths.</li> </ul>	Parks Department	Short to medium term	
<b>New mini-parks</b>	Evaluate opportunities at neighborhood traffic circles with large rights of way for park creation and redirection of circulation.	Parks, Planning, and Transportation departments	Medium term	
<b>Miami River Rapids Park</b>	Consider relocating the juvenile program and returning the site to public park use.	Parks Department	Medium to long term	
<b>Kinloch Park</b>	<ul style="list-style-type: none"> <li>Provide shade for bleachers.</li> <li>Plant trees to screen the power station.</li> </ul>	Parks Department	Short term	
<b>Fern Isle Park expansion with Police Benevolent Association site</b>	<ul style="list-style-type: none"> <li>Acquire the PBA site.</li> <li>Design to connect to Fern Isle.</li> <li>Manage the South Fork to provide canoe and kayak programs while preserving habitat.</li> </ul>	City Manager's office; Parks and Planning departments	Short to long term	
<b>Sewell Park</b>	<ul style="list-style-type: none"> <li>Over time, eliminate invasive exotics and restore native plants.</li> <li>Incorporate accessibility where possible.</li> </ul>	Parks Department	Medium term	
<b>"Central Park" connections</b>	Create small boat launch opportunities at Sewell, Fern Isle/South Fork, and Curtis parks.	Parks Department; South Florida Water District	Medium term	
<b>Blueways</b>	Explore Tamiami Canal boating opportunities.	Parks Department	Long term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Parks, Planning, and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.



*Fern Isle Park: Provide canoe/kayak programs on the South Fork while preserving wildlife habitat.*



*At Kinloch Park, plant trees along the perimeter to screen the power station.*

# West Flagler

WEST FLAGLER				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Seek neighborhood park sites</b>	Evaluate potential park sites identified in the master plan.	Parks and Planning departments	Short to long term	
<b>St. Michael's Church/Miami-Dade Auditorium site</b>	Discuss joint neighborhood park development and use with St. Michael's and the County.	Parks and Planning departments	Short term	
<b>Smathers Senior Center site</b>	Discuss potential for a neighborhood tot lot on housing authority land.	Parks Department	Short term	
<b>Flagler Street sites (less desirable land uses)</b>	Evaluate problem properties for potential park use.	Parks and Planning departments	Short term	
<b>Woodlawn Cemetery program opportunities</b>	Discuss opportunities for walking programs with cemetery and public health groups.	Parks Department	Short term	Seek funding from public health foundations such as Robert Wood Johnson.
<b>Coral Gate Park</b>	Review parking and intersection safety issues.	Parks and Transportation departments	Short term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Parks, Planning, and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.



## Coral Way

CORAL WAY				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>New Wolfarth Park</b>	Develop a neighborhood park with a shaded play structure, benches, and picnic tables on existing City-owned land.	Parks Department	Short term	
<b>Bryan Park</b>	Evaluate potential for active programming that does not require full transformation into a tennis center and potential to put a tennis center in a larger park.	Parks Department	2007	
<b>Cuban Memorial Plaza</b>	Install raised crosswalks along the pedestrian pathway at street crossings.	Transportation Department	Short term	
<b>Simpson Park</b>	Continue nature center use and programming.	Parks Department	Ongoing	
<b>Triangle Park</b>	Continue current use.	Parks Department	Ongoing	
<b>Shenandoah Park</b>	<ul style="list-style-type: none"> <li>Insufficient continuous passive space for a park of this size—do not further reduce by building more facilities.</li> <li>Redesign to reorganize space.</li> </ul>	Parks Department	Medium to long term	
<b>Douglas Park</b>	Review Vita Course placement.	Parks Department	Short term	
<b>Seek neighborhood park sites</b>	Evaluate problem properties, redevelopment projects, tax title properties, etc., for potential park use.	Planning, Parks, Transportation, and Public Works departments	Ongoing	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Parks, Planning and Transportation departments	Short to medium term	Seek grant funding for ParkWalks.

## South/West Coconut Grove

SOUTH/WEST COCONUT GROVE				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Armbrister Park</b>	Add more shade trees.	Parks Department	Short term	
<b>New Grand Avenue parks</b>	Create new neighborhood parks at Grand Avenue.	Parks Department	Short to medium term	
<b>Virrick Park</b>	Avoid building on green space for a neighborhood library addition.	Parks and CIP departments	Short term	
<b>Merrie Christmas Park</b>	<ul style="list-style-type: none"> <li>Add shade to the playground and benches.</li> <li>Widen paths.</li> </ul>	Parks Department	Short to medium term	
<b>Bike lanes</b>	Create marked bike lanes and bike routes connecting parks and public spaces.	Transportation Department	Short to medium term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>Develop ParkWalks routes with neighborhood and parks users.</li> <li>Install lighting for safety along ParkWalks routes.</li> </ul>	Parks, Planning, and Transportation departments	Medium term	Seek grant funding for ParkWalks.

# North/East Coconut Grove

NORTH/EAST COCONUT GROVE				
TASK/OPPORTUNITY	ACTIONS/NEEDS	WHO	WHEN	HOW MUCH
<b>Weekend waterfront bike zone</b>	Close off the south two lanes of South Bayshore Drive on Sundays for biking, rollerblading and walking.	City Manager's office; Transportation Department	2007	Police detail
<b>Peacock Park</b>	<ul style="list-style-type: none"> <li>• Provide restrooms.</li> <li>• Provide paved access to the playground.</li> </ul>	Parks Department	Short term	
<b>David Kennedy Park</b>	<ul style="list-style-type: none"> <li>• Relocate the dog park to a more suitable spot.</li> <li>• Provide interpretive signage for the mangrove area.</li> <li>• Keep the shoreline free of debris and trash.</li> <li>• Provide an accessible connection to the play structure.</li> <li>• Provide shade at sitting areas by the playground.</li> </ul>	Parks Department	Short term	
<b>Coconut Grove Baywalk</b>	Work with public and private property owners to create a Baywalk from Wainwright Park to Peacock Park.	Planning and Parks departments	Short to long term	
<b>New signature waterfront park</b>	Demolish the old convention center and create a new waterfront park and plaza.	City Manager's office; Parks and Planning departments	Short to medium term	
<b>Alice Wainwright Park</b>	<ul style="list-style-type: none"> <li>• Provide additional parking and make existing parking as efficient as possible.</li> <li>• Eliminate exotics from the conservation area and restore native plant species.</li> <li>• Install interpretive signage and develop programs for the conservation area.</li> <li>• Provide paths to connect to the tot lot sitting area and the bay.</li> <li>• Provide access to the water's edge for the handicapped and elderly.</li> <li>• Provide shade for some waterfront benches.</li> </ul>	Parks Department	Short term (parking); medium to long term (conservation area)	
<b>Douglas/Silver Bluff Mini-Park</b>	Repair and renovate, applying guidelines.	Parks Department	Medium term	Seek neighborhood group participation and care.
<b>Lincoln Park</b>	Repair and renovate, applying guidelines.	Parks Department	Medium term	Seek neighborhood group participation and care.
<b>Blanche Park</b>	Work with the Friends group to make improvements.	Parks Department	Ongoing	
<b>Elizabeth Steele Neighborhood Park</b>	Work with the neighborhood on passive design: plantings, paths, benches, shade.	Parks Department	Medium term	Seek neighborhood group participation and care.
<b>Kirk Munroe Tennis Center</b>	<ul style="list-style-type: none"> <li>• Provide shade for seating by the courts.</li> <li>• Provide a walkway in the passive area.</li> <li>• Reposition the practice wall to maximize passive area.</li> </ul>	Parks Department	Medium term	
<b>Green streets</b>	<ul style="list-style-type: none"> <li>• Develop ParkWalks routes with neighborhood and parks users.</li> <li>• Install lighting for safety along ParkWalks routes.</li> </ul>	Parks, Planning and Transportation departments	Medium term	Seek grant funding for ParkWalks.